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# FINANCIAL TIMES

No. 26,902

Monday February 23 1976

\* 10p

CONTINENTAL SELLING PRICES: AUSTRIA Sch.13; BELGIUM Fr.28; DENMARK Kr.1.75; FRANCE Fr.2.28; GERMANY DM1.70; ITALY L.300; NETHERLANDS Fl.1.50; NORWAY Kr.2.75; PORTUGAL Esc.15.00; SPAIN Ptas.30; SWEDEN Kr.2.50; SWITZERLAND Fr.1.50.

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## NEWS SUMMARY

**GENERAL**  
Ireland: IRA supporters clashed with Irish at a memorial service for a man killed in a car crash. Stagg Mid-East service.

**BUSINESS**  
NEB in joint venture: A joint venture between NEB and a Middle East desalination plant and power station consortium has signed a \$71m. contract for a desalination plant and power station in Dubai. Saudi Arabia: Four major U.S. oil companies have agreed on the complete takeover of Aramco, the world's largest oil-producing company, from January 1 last, according to Sheikh Yamani, the Saudi Oil Minister. Page 21.

**ema case**  
Immediate security problem raised by today's Dublin Special Court appearance of people charged in connection with the kidnapping of Dutch industrialist, Dr. Iervema. Page 24.

**I troubled Nixon visit**  
President Nixon was at a Fellingham hotel after meeting Chinese President Ford, awaiting a New Hampshire Presidential primary result, was in controversy over Mr. Nixon's visit to China. Page 7.

**at seeks to \$5bn.**  
Saudi, who is in Saudi and is later to tour the Gulf states, is seeking to raise over the next five years what he describes as a needed transition for the oil economy. He is in duty to provide assistance beyond his own borders. Page 7.

**Horde protest**  
Thousands of New Yorkers took to the streets in a protest against the slow-moving progress of the Concorde's move to land at New York's Kennedy airport. Page 20.

**Thousands march**  
Thousands of men, women and children marched in the Spanish city of Pamplona in a protest against the release of political prisoners. Page 20.

**Earthquake may cost \$40m.**  
Guatemala: A major earthquake in Guatemala is likely to lead to insurance claims of between \$35m. and \$40m., a substantial part of which will be borne by U.K. reinsurers. Page 4.

**PRINTING MACHINERY**  
Industry is expected to receive up to \$20m. Government aid, primarily for companies wanting to develop sophisticated new products. Page 4.

**CHEMICAL INDUSTRY**  
Is mounting a campaign to persuade the Government to drop the price of oil, due to expire at the end of July. Page 4.

**GAS INDUSTRY**  
White-collar industrial action could spread this week after negotiations for staff productivity pay rises broke down. Page 4.

**NON-EXECUTIVE DIRECTORS**  
Who are employed on the traditional one-day-a-month basis need to be replaced in complex, diverse organisations by professionals who can devote more time to the job. Page 20.

**NATIONAL SAVINGS**  
net flow in the five weeks to January 21, provisionally estimated at \$23.5m., is the best monthly result since February, 1973. Page 4.

**BRITISH ALUMINIUM**  
is to decentralise the bulk of its 48 tons and is 55 feet high—was from Hartlepool dock to the East oil refinery. Page 20.

## Labour Left steps up fight against cuts

### TUC not yet ready to risk open break with Government

BY CHRISTIAN TYLER, LABOUR STAFF

TUC leaders are not ready to risk an open break with the Government over its economic policies, despite some angry individual reactions to the projected cuts in the growth of the public expenditure programme, at least until they see what comes out of the April Budget.

Although they will protest to readiness to respond on this front in exchange for continued co-operation on voluntary wage restraint after the summer. At the same time union leaders appeared anxious last night to maintain a united front despite a difference of emphasis between the increasingly influential public-sector unions and those whose members stand most to gain from the shift of realisation committee has been changed to allow a full discussion of the issue.

Without trade union support, Mr. Jones, general secretary of the Transport and General Workers' Union, said he would look for amendments to the White Paper on such items as food subsidies, education cuts and on transport investment at today's meeting of the liaison committee.

Government-TUC talks on the Budget are expected to begin very shortly, when union leaders will press for the £2bn. boost to the economy proposed in the TUC's forthcoming economic review.

The somewhat muted TUC reaction to the White Paper as a whole is due to the fact that the proposed reductions are for the longer term. Its top priority remains the short-term unemployment problem, and Ministers' Document

Mr. Jones has been the Government's staunchest ally during the current pay policy, but his support could be put under strain if, for example, the forthcoming national transport policy document has no good news for him on transport subsidies.

The same is true of the rail unions and particularly the inadequate and senior Foreign Office officials spent the weekend discussing ways of exploring whether there has been any genuine change of approach on his part.

The position in the negotiations—which are still to resume on Thursday—is still that Mr. Smith is in a strong position. America has allowed resumption of normal business contacts with two U.S. companies in Angola, indicating a significant change of attitude to the MPLA regime.

Back Page

Nkomo, on behalf of the less militant wing of the African National Council, is seeking majority rule within the next two or three years at the latest. Mr. Smith is talking in terms of the end of the century or beyond.

The British Government is reluctant to step into the negotiations with the two sides so openly, but has made the role of the 12,000 Cuban troops now in Angola might play if the talks broke down.

IN MUNICH Sir John Milluk, U.K. Ambassador to Nato, said an African crusade against White rule in Rhodesia and South Africa, supported by Moscow, could follow the MPLA victory in Angola.

Senior officials share the British view that this is almost certainly Mr. Smith's last chance to negotiate a settlement.

But U.S. concern about the situation has also been intensified by increasing apprehension about the role that the 12,000 Cuban troops now in Angola might play if the talks broke down.

## Plans for cheap Atlantic air fares

By Michael Donne, Aerospace Correspondent

SCHEDULED airlines flying the North Atlantic air routes are to work out a new cheap "third-class" fare for the route between Canada and the U.K. over the next few days, to become effective April 1.

Later on, they will try to hammer out a similar type of fare that will enable them to meet charter competition on all the other Atlantic air routes between North America and Europe.

These decisions are among those emerging from a policy meeting of the presidents and chief executives of 23 of the member-airlines of the International Air Transport Association flying the North Atlantic at a meeting in Geneva which ended over the weekend.

The cheapest scheduled transatlantic fare between London and New York at the moment is the 22-45 days Advanced Purchase Excursion (APEX) return of £123.50 off-peak, rising to £167.40 in the peak summer months. The cheapest rate between London and Montreal is the £118.50 Apex off-peak fare, rising to £168.70 in the peak.

The IATA airlines' aim will be to find new fares that come even below these.

They decided at the meeting that because of the shortage of time before the summer season starts on April 1, they would tackle the whole controversial issue of North Atlantic fares in two stages—first working out fares and rates for the period from April 1 to October 31, and then later turning their attention to fares for the period from November 1 to next March 31.

Among decisions that will be effective from April—subject to the details being hammered out in the next week or so by the airlines experts of the airlines involved—is that whenever Concorde services begin between London and Paris and Washington and New York, they will be priced at first-class rates plus 15 to 20 per cent, the precise percentage yet to be determined.

It is expected that there will be minor adjustments to the existing scales of all other North Atlantic fares for the April 1-October 31 period, with perhaps some small increases ranging up to 6 per cent on the lower fares.

The plan for the new cheap Canada-U.K. rate stems from the scheduled airlines' anxiety to find some new cheap fare in that market with which to combat the strengthening low-fare charter competition on that route.

This form of competition is also a threat for the rest of the North Atlantic, especially between the U.S. and Europe, through the introduction of the new American "One-Stop Inclusive Tour Charters," or OTCs.

## BSC reveals final round of job cuts

BY ROY HODSON

WITH NEW proposals to reduce employment by 2,000 jobs at five northern steelworks, the British Steel Corporation has completed its overall plans for manning reductions.

Regional schemes which have been announced in recent weeks and presented to local union representatives for discussion now amount to a proposed total cutback during the next two years of 25,000 jobs out of a labour force of 175,000.

Everything now depends upon how the proposals for reducing manning at individual steelworks are received at plant level discussions. Although the planned reductions are well below the figure of 40,000 jobs which the corporation first proposed there is likely to be resistance at plant level to specific redundancy schemes.

The five works involved in the latest round of redundancy proposals are Appleby-Frodingham and Normandy Park at Scunthorpe, Lincolnshire, the Shelton works at Stoke-on-Trent, and the Irlam and Monks Hall works in south Lancashire. All belong to the Scunthorpe division of the BSC and are engaged upon general steel products.

The biggest cuts will be at Shelton where it is proposed the labour force be reduced from 2,300 to about 1,000. Open hearth steel-making is to be abolished there and work is to start within the next six months upon installing an electric arc furnace which will require far fewer men. About 300 jobs will be lost in south Lancashire reducing the labour force to about 1,500.

Capital investment on new plant at Scunthorpe will create 800 new jobs during the next two years. Taking those jobs into account the management wants to reduce the total work force from 18,100 to 17,300 by 1978.

In the long run, however, the true cutback in national steel employment in Britain is likely to be much greater than the figure of 25,000 jobs now proposed if the BSC has its way. Sir Monty Finniston, chairman, spoke last week of his objective of a "slimmed-down corporation" of 175,000 employees.

Further reductions beyond the present proposals would be achieved by applying the principle of job flexibility to a much greater extent, and by allowing natural wastage (estimated to be running at between 15 per cent. and 20 per cent. of the work force annually) to take its toll by the strict control of recruitment.

Maximum advantage is to be taken of both methods of reducing the work force according to the January joint agreement between the BSC and the unions.

A sharp decline in steelmaking employment throughout West Europe is now being forecast by the European Economic Community up to 1980. The combined steel industries of France, West Germany, Italy, and the Benelux countries are expected to reduce manning by between 30,000 and 70,000 jobs depending upon the world demand for steel.

Only the modern Italian and French coastal works are expected to expand their labour forces.

The EEC predictions do not include possible labour reductions in British steelmaking. But it is significant that BSC, which now ranks again as the third largest steel company after a spell in fourth place, is grossly over-manned by European and world standards. Major British plant at Scunthorpe employs twice as many staff to produce a ton of steel as their European counterparts.

U.S. wheat crop fears as drought goes on

BY JOHN EDWARDS, COMMODITIES EDITOR

THE situation in the drought-affected winter wheat growing areas of the U.S. is "not looking at all good," according to a "quick" review carried out by the U.S. Department of Agriculture.

The weather in the next six weeks could be crucial in deciding the size of the winter wheat crop. It is considered a reasonable forecast that the trend of international grain prices.

## West presses Rhodesia to make concessions

BY MALCOLM RUTHERFORD

MR. IAN SMITH, the Rhodesian Prime Minister, is now under intense pressure from a number of Western Governments to make substantial concessions to Mr. Joshua Nkomo, the African Nationalist leader, in negotiations on the transition to majority rule.

But, as yet, there is no inclination to believe he will necessarily take heed. The British view that the negotiations will break down unless Mr. Smith quickly shows much more flexibility, openly shared by the U.S. Administration, which also fears the outbreak of a major guerrilla war.

Mr. Smith, however, has still given no indication that he is ready to change anything more than his tactics. His message to Mr. James Callaghan, the Foreign Secretary, last Friday suggesting that he would accept direct British involvement in the negotiations left a number of questions open.

In the communication, which prompted Mr. Smith's message, Mr. Callaghan had said that Britain would become involved only if the Government were satisfied that Mr. Smith would go much further than he has done so far to meet African proposals.

In so far as Mr. Smith gave any assurances on this point at all, they are understood to have been inadequate and senior Foreign Office officials spent the weekend discussing ways of exploring whether there has been any genuine change of approach on his part.

The position in the negotiations—which are still to resume on Thursday—is still that Mr. Smith is in a strong position. America has allowed resumption of normal business contacts with two U.S. companies in Angola, indicating a significant change of attitude to the MPLA regime.

Back Page

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Mr. Don Paulsen, chief economist of the Department, said at the weekend: "Everything we hear is adverse."

So worried is the Department by the effects of the drought that it has decided to advance the date of its next estimate of the likely wheat crop by a month to April 9. The first estimate in December forecast a 8 per cent. fall in production, despite the increased plantings, because of the drought in key growing states. The estimate could be at all good, according to a "quick" review carried out by the U.S. Department of Agriculture.

More encouraging news is that U.S. farmers plan to plant record acreages of spring wheat and maize, according to a recent assessment of planting intentions.

## New fall in the money supply

BY MICHAEL BLANDEN

HEAVY sales of gilt-edged stocks to finance the Government's deficit have continued to hold back the level of money supply. Over the three months to the January seasonally adjusted money supply has fallen on both the main measures used by the authorities. In relation to the recent level of price inflation this could imply a considerably more restrictive monetary climate than required by the counter-inflation policy.

Over the last three months as a whole, M1 has fallen by 11 per cent. and M3 by about 1 per cent. And in the year to January, M1 shows an increase of just over 11 per cent. and M3 of about 7 per cent.

The aim which has been expressed by the authorities has been to hold the money supply growth at levels rather below the increase in national income in money terms without making the economic recession more severe.

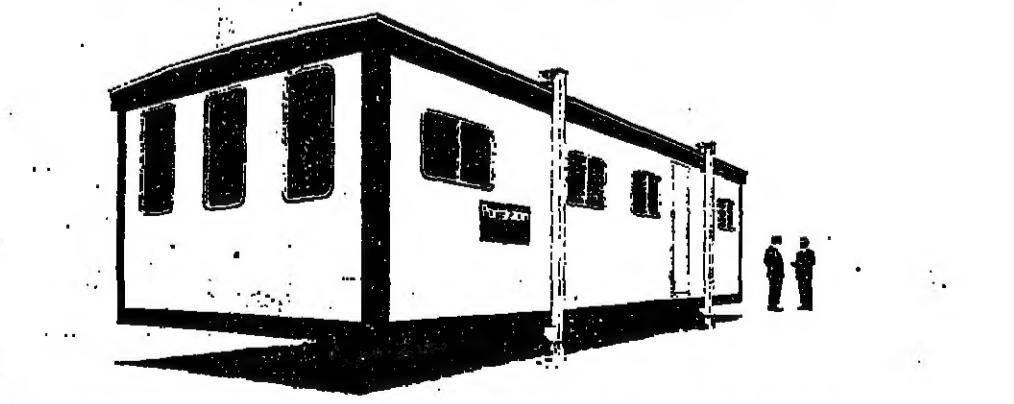
The signs are, however, that this reflects a temporary situation in a period when the Bank of England succeeded in making very heavy gilt-edged sales against a background of steadily falling interest rates. Since the make-up date on January 21, the position has changed. The Bank is no longer selling so many gilt-edged stocks. This is reflected in the record total of £50bn. of Treasury Bills to be offered at this Friday's tender, and suggests that the money supply may now be starting to move up again.

Changes in the pattern of the flow of tax payments to the Government, coupled with the timing of the monthly make-up of the figures, have made the seasonal adjustments applied to the January figures exceptionally uncertain. The figures are likely to be revised later, and already a significant upward adjustment has been made to the previously published December figure of the money stock on the narrow definition (M1).

In the long six-week period to mid-January, M1, which excludes public sector deposits, showed a fall of £623m., after provisional seasonal adjustment, this comes down to a drop of some £120m., or 0.7 per cent. On the wider definition (M3) the money stock fell by £283m., equivalent to a rise of some £340m., or 0.9 per cent., after provisional adjustment.

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FEATURES

new nuclear power	10	New look at executive directors' role	24
party congress	19	FT SURVEY	
U.S. Financial markets	11-18		

ON OTHER PAGES

1	Ind. Companies News	21-22	Today's Events	23
2	Labour News	23	Unit and Radio	24
3	Local News	24	Weather	25
4	Letters	25	World Econ. Ind.	26
5	News	26		
6	Announcements	27		
7	Overseas News	28		
8	Share Information	29		
9	Special Reports	30		
10	Financial Markets	31		
11	World News	32		
12	World News	33		
13	World News	34		
14	World News	35		
15	World News	36		
16	World News	37		
17	World News	38		
18	World News	39		
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71	World News	92		
72	World News	93		
73	World News	94		
74	World News	95		
75	World News	96		
76	World News	97		
77	World News	98		
78	World News	99		
79	World News	100		

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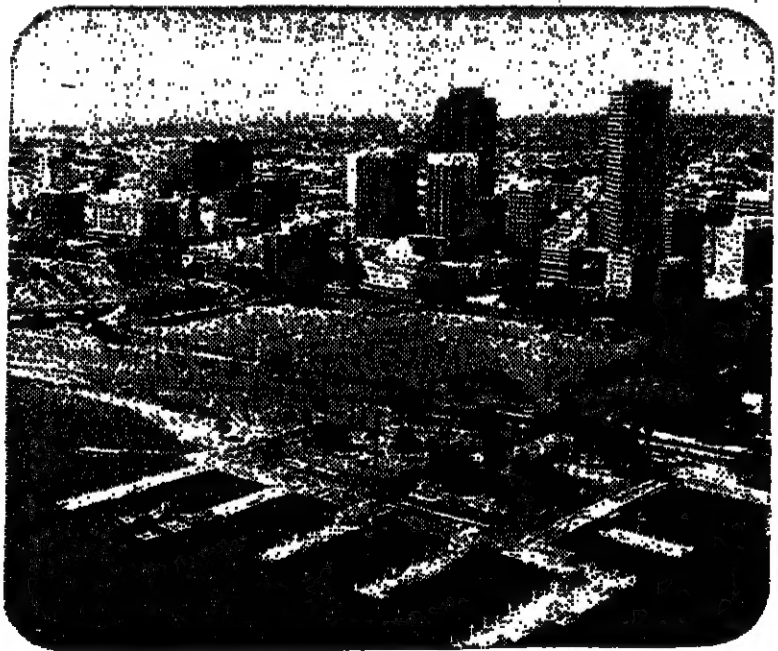
Economic forecasting is always hazardous but Western Australia can look into the crystal ball with realistic optimism. The State is on the way to establishing a jumbo steel mill, whilst at the same time developing the huge natural gas reserves just off the North West coast. These two developments alone are enough to multiply the State's economic resources and the only question is when.

If you were to visit Perth you would discover a modern, sophisticated city, surrounded by a careful blend of industrial estates and a beautiful environment for living. If you were to enquire a little more deeply you would discover a prevailing attitude of buoyancy and energy, combined with a sure grasp of the State's potential in today's economic world.



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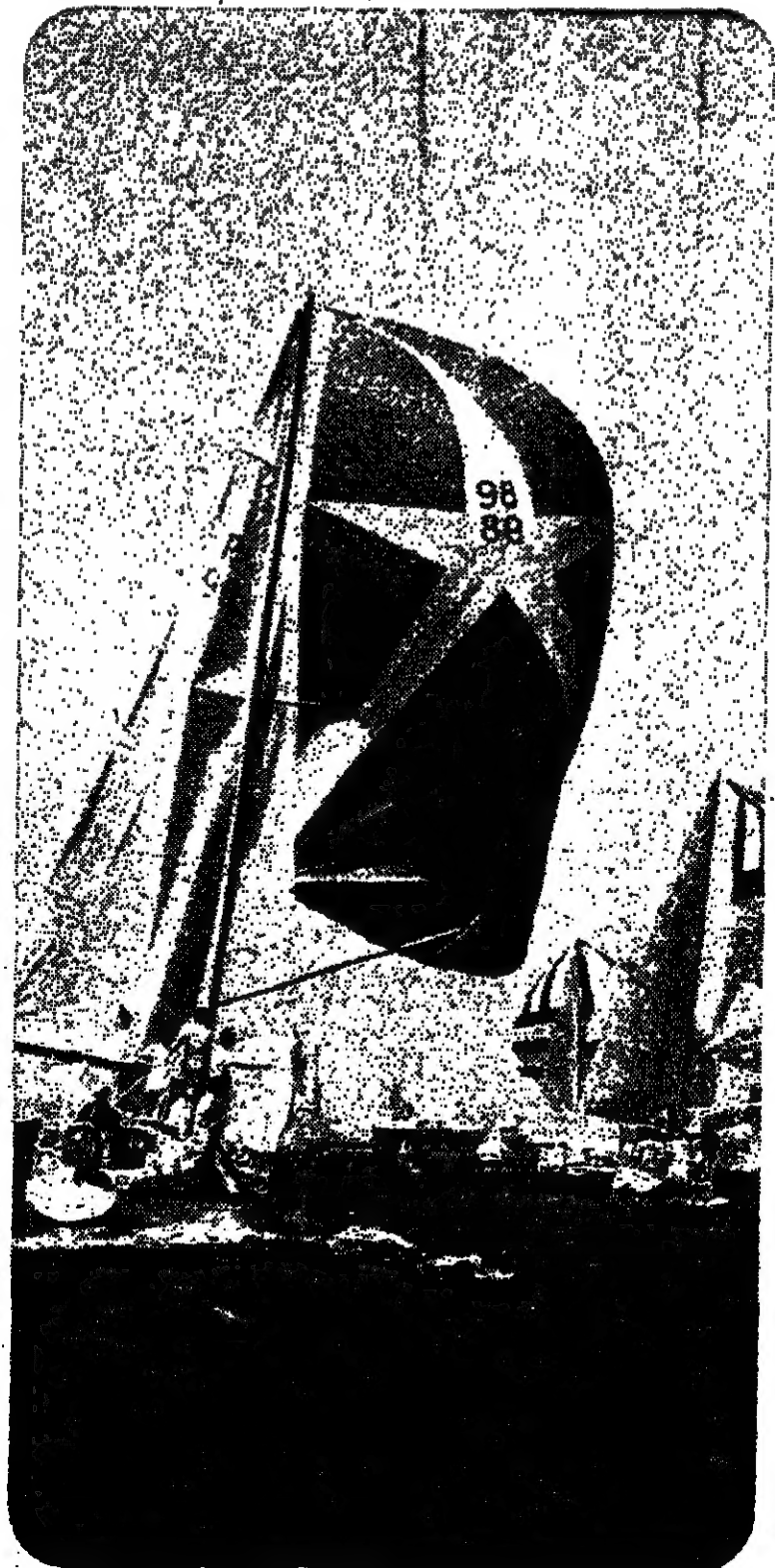
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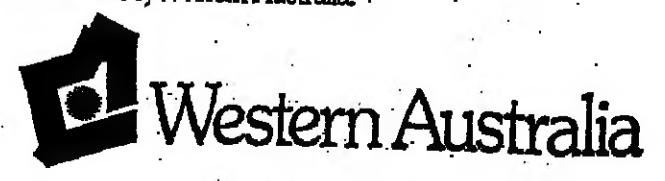


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Co-ordinator, Department of Industrial Development, 32 St. George's Terrace, Perth 6000, Western Australia.





# Away goes the seed corn

BY MICHAEL DIXON

HOW would you describe a country which, while evidently passionately keen to prevent its citizens from going abroad to fight as mercenaries, shows not a flicker of interest in dissuading its most enterprising 28-40-year-old managerial workers from leaving the country in droves? Daft, I call it.

Every recruitment consultant I talked to the other day reported from first-hand experience, a steadily growing number of these "top businessmen of to-morrow," wanting to export their skills. The Government's own Professional and Executive Recruitment Agency now has a register of about 18,000 people anxious to be considered for jobs overseas.

And that register was compiled before the Chancellor of the Exchequer blandly told us the Government had decided to make the burden of taxation still greater.

"I used to think the Government didn't know what it was doing," said the most gloomy of my informants. "But now I suspect that it does—which makes things look worse. Surely it must see that the people who are being driven out are the very ones who would be needed to restore a mixed economic system to health?"

The consensus opinion is that the repellent force is not just high tax, although the impending further heights will make the force stronger. Another factor is the probability of a long-lasting incomes policy including a top limit set at a relatively modest level. A third factor is the signs of an increase in business confidence overseas.

A fourth is the fact that British managerial working conditions are poor enough to make attractive jobs in "not-much-fun" areas such as the Middle East, which other Europeans will rarely consider.

Of the dozen recruitment professionals who lamented this outflow, eight were also disconsolate about prospects of any recovery in the demand for managerial workers here at home.

"The economy looks as though it could pick up," said one, "but I feel fairly sure that unemployment is going to get worse at all levels. The management market especially looks to have even more problems to go through. Companies can hardly escape the conclusion that one non-united senior manager can represent the cost of three untrained shopfloor workers. In times like these a lot of companies decide that in many cases middle managers are things they can learn to live without. It would not be so depressing if the same applied to the public services; but it doesn't."

"Whatever optimism may be starting in London," said another, "it's certainly not there in Liverpool or the Midlands, for instance, and even less there in Belfast. I can't see a single swallow to hint that spring is coming."

The other four recruiters, however, felt that demand might at last have bottomed out. January was buoyant compared with December. But January always is, and last December ended a quarter which saw the MSL Index of demand for executive types at an all-time low of 80—half the level of July—September 1973. Moreover, much of last month's sparkle seems to have faded during the past three weeks.

Nevertheless, there are reported hints of a slight pick-up in City demand, and in the call for sales and R & D staff—a god portent on previous experience—as well as accountants and even general managers.

But if these four consultants are optimistic, they are very cautiously so. "I can't help noticing a slight sign of a pick-up said one, 'but I don't like saying so in case I frighten it away.'"

FRANK LANDERS, chief of Ford main dealer Skelmersdale Motors, wants a "ruthless go-getter" to take over the 25-

employee service and parts side, and at least double its £200,000 turnover p.a. Responsibility is to follow managing director, 30-year old Michael Griffiths. Candidates must have run a business operation profitably and understand financial, organisational and marketing conditions of motor trade. Salary not less than £8,000. Car. Board seat must be earned within about six months. Address: Digmoor, Skelmersdale New Town, Lancs.—tel. 29434.

PER consultant, Joe Ayre (01-235 7030 extension 203) is seeking a qualified and experienced accountant to report to MD of planning consultants Freeman Fox and Associates. Work includes management accounting and costing. Base London. Salary at least £5,500.

Alex Tawney (01-235 7030, ext. 215) wants a financial negotiator for Croydon-based Omega Engineering. Responsibilities include international investment, negotiating credit facilities, and financial accounting. International banking experience needed. Salary £5,000 p.a.

FINALLY, Alan Lowndes, famous among Jobs Column readers as namesake of the Lowndes's Fork career paradox, but also known as a painter, is having an exhibition at the Crane-Kalman Gallery in London. It opens to-morrow.

## The Office World

EDITED BY JOHN ELLIOT

# Exchanging telephones

BY CHRISTOPHER LORENZ



The operators' desk of Latham's electronic switching system in Southampton. The 3750-exchange controls 55 external lines and 450 internal connections.

WHO WANTS A computerised private telephone exchange? Just over a year ago, the question would have raised puzzled eyebrows throughout the business community. But now, the answer sometimes seems to be "almost everyone."

The only current U.K. supplier of computerised PABXs, the ubiquitous IBM, last year doubled to more than a third its share of the market for exchanges with over 100 extensions. As a result, all its competitors are scrambling to get into the act.

The spectacular way in which SPC—or stored programme control—has burst upon the unsuspecting British business community was revealed in the Financial Times on December 30. Provided the Post Office's approvals procedure can move fast enough, a plethora of other SPC systems will come onto the market over the next three years.

Apart from glamour—which ought to be a dispensable luxury in these days of austerity—the advantages of the systems from the user's point of view may be extremely difficult to pin down.

The one factor to isolate at the outset is that IBM's success with its "3750" exchange is due in some degree to its outstanding marketing drive. It has directed its efforts at the boardroom, or immediately below, rather than at the (usually) lower-placed communications manager who is the traditional purchaser of PABXs. (This has had the side effect of raising the price ceiling for PABXs, a move for which IBM's competitors are truly thankful.) Such an approach has enabled it to transcend customers' traditional preoccupations with an exchange's individual functions, and instead offer an overall concept. To quote Mr. K. V. "Kap" Cassani, director-general of IBM Europe, "the biggest advantage by far (of the 3750) is flexibility: re-assignment of extensions, updating of directories, re-structuring of departments."

labour-intensive mechanical (though not to process it), viated dialling which the time required to number, but scarcely through any quicker to side world, since the network cannot work an than it does for the PABX? These two t actually create extra time, which may save yr time to think, or reduce blood pressure, but it's to quantify their value.

A number of non-SPC, semi-electronic PABXs have just come onto the U.K. market, offering most of the advantages of the IBM, but these are only but other companies consider the use of SPC is justifi- control functions are exercised by software (a stored programme) rather than hardware, will still be added-on with The second category of separate equipment.

"pluses" concerns the ver- satility and flexibility offered to the user by this combination of electronic hardware and computer-type software. The advantages cited by Mr. Cassani would attract the customer organisation, rather than each individual employee. But there is a wide range of "facilities" which are of interest to both parties, ranging from abbreviated (or "short-code") dialling to comprehensive metering of incoming and outgoing calls. Constant increases in telephone tariffs have intensified customer demand for the latter beyond even IBM's hopes; Mr. Cassani admits this was an area where "we probably underestimated the interest of the user."

## Electronics get more attractive as months go by

It is this sort of general concept, rather than a detailed cost-benefit analysis of each of the facilities offered by SPC, or a thorough assessment of the human factors involved in using such a sophisticated telephone system, which appears to be attracting many British executives to the idea of SPC—from whichever supplier.

Customers in North America and several European countries have been buying computer-controlled PABXs for several years, often on the basis of a blow-by-blow assessment of the pluses and minuses of SPC. The basic advantages read as follows:

Electronic equipment of any type is generally more attractive than traditional electro-mechanical designs, since it occupies less space, is quicker to install, is generally more reliable, and has better self-diagnostic maintenance facilities. With inflation hitting

This may all be very glamorous but there are also some "minuses" in SPC. Apart from the extra purchase cost, one point often overlooked is that a computer needs far more, and more continuous, power than a traditional telephone exchange; in some cases an SPC exchange could cost over £3,000 more in annual electricity tariffs alone.

Most SPC exchange manufacturers in North America and on the Continent have had problems making their equipment cheap enough for the bulk of PABX customers, who have less than 300 extensions, because duplicated processors are too expensive at that level. In the U.K., at least, IBM has few customers with under 400 extensions. The growing reliability of single processors may overcome this problem in future, however.

The next drawback is the human factor. IBM's exchange, for example, offers about 30 voice facilities to the individual user (as distinct from those offered on the data side, or to the operator). Things such as "manager-secretary service," "camp-on with automatic recall," and even more abbreviated dialling, may seem attractive, but will people remember how to activate the facilities when they cannot even remember how to transfer a call on a traditional exchange? A recent meeting of communications managers revealed considerable scepticism on this point.

But the real problems arise when you try to cost-justify all these facilities. Is it possible to attach a value to the reduction in an employee's or customer's waiting time (which is what several facilities offer)? Or, to push-button and abbre-

## Interest in add-on units has intensified

The most controversial of all is that of calling. Last year's increases in telephone rates have intensified interest in add-on units which are now market for electro-mechanical exchanges. Like almost designs, they offer recording of the local and cost of each call, of most use to organisations which want to allocate or cation copier between, and would not be able to the flood of add-it info anyway. Mr. Graham general manager of Utility Service's telecations division, argues tious monitoring of s other than telephone only necessary for organ large enough to have o extensions, on an ex otherwise, a week or tw is sufficient, he main implying that it would be cheap for this short per to purchase a yes facility, whether as an or in the form of SPC.

Before last year's breaking order intake many of these "minu" would have been made established British sup PABXs; one of them has withdrawn his comment 1974 that SPC was "a live gimmick." But th not detract from the u users to construct a business of the plus minuses before plungi the latest technology.

## BANKING APPOINTMENTS

### JONATHAN WREN BANKING APPOINTMENTS

The personnel consultancy dealing exclusively with the banking profession

<b>LOAN OFFICER</b> An international bank is looking for an experienced and preferably qualified lending banker aged about 30, with a background in clearing or international banking. The appointee will initially be assigned to supervise a sector of the bank's loan portfolio, prior to undertaking wider responsibilities in marketing. Contact: Kenneth Anderson (Director)	<b>GENERAL BANKER</b> A U.K. merchant bank seeks a general banker aged early to late 20s who should be a graduate or A.I.B., experienced in Treasury/Credit/Lending areas and conversant in Exchange Control. Contact: Leslie Squires	<b>CREDIT ANALYST</b> An international merchant bank's expansion programme creates a career opportunity for an experienced credit analyst aged c. 25-30. Preference will be given to a candidate with sound knowledge of one or more European languages. Contact: Kenneth Anderson (Director)
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**JONATHAN WREN & CO. LTD.** 15 FISH ST. HILL, LONDON, EC3R 6BP  
TEL: 01-623 5051

## COMPANY NOTICES

**PIONEER ELECTRONIC CORPORATION**  
NOTICE IS HEREBY GIVEN to holders of CORT's issued by Pioneer Electronic Corporation, that the annual general meeting of the company, for the financial year ended 30th September, 1973 may be held at the offices of the company, 15, Whitehall, London, W.C.2, on Friday, 12th October, 1973, at 10.00 a.m.

**J. A. DEVEREUX & COMPANY LIMITED**  
NOTICE IS HEREBY GIVEN that the TRANSFER BOOKS of the above company, which are now closed for the financial year ended 31st March, 1974, will be open for inspection from 1st April, 1974, to 31st May, 1974, at the offices of the company, 15, Whitehall, London, W.C.2.

## GENERAL APPOINTMENTS

### The Rank Organisation Limited Finance Director

The Rank Organisation is seeking applicants for the newly created and key position of Finance Director. The duties will include those normally associated with this position in a major company, with a direct responsibility to the Managing Director and the Board. The Finance Director will also be involved with the senior management of the Group in major investment decisions and the development of long-range strategy.

Apart from technical competence and commercial acumen, applicants need to have had considerable experience in performing a similar role with a diversified public group. Preferred age 40 to 50.

Please write in confidence to us, quoting reference 1473/L and addressing letters to: D. R. Matthews,

Peat, Marwick, Mitchell & Co., Management Consultants, Suite 401, Salisbury House, Finsbury Circus, London, EC2M 5UR.

## APPOINTMENTS WANTED

SENIOR EXECUTIVE seeking a change from present employment. 10 years experience, selling laboratory instruments. Would welcome offers to cover British Isles sales for an overseas company. Write: Box 1473, 15, Cannon Street, EC4A 3BF.

## ART GALLERIES

**NEOPHEN GALLERY**, 20 Cork Street, London, W.1.  
The Golden Age of Spanish Painting. Until 15 March. Tues-Fri. 9 a.m.-5 p.m. Sat. 10 a.m.-5 p.m. Sun. 11 a.m.-5 p.m. Last adm. 45 mins. before closing. Adm. 90p. 50p on Mondays and after 5.30 p.m. on Tues-Fri. and until 1.45 p.m. on Sun. Students and pensioners half price.

**ROYAL ACADEMY OF ARTS**, The Gallery, Whitechapel, London, E1.  
Until 15 March. Tues-Fri. 9 a.m.-5 p.m. Sat. 10 a.m.-5 p.m. Sun. 11 a.m.-5 p.m. Last adm. 45 mins. before closing. Adm. 90p. 50p on Mondays and after 5.30 p.m. on Tues-Fri. and until 1.45 p.m. on Sun. Students and pensioners half price.

## CINEMAS (Cont.)

**SCENE 1**, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839, 840, 841, 842, 843, 844, 845, 846, 847, 848, 849, 850, 851, 852, 853, 854, 855, 856, 857, 858, 859, 860, 861, 862, 863, 864, 865, 866, 867, 868, 869, 870, 871, 872, 873, 874, 875, 876, 877, 878, 879, 880, 881, 882, 883, 884, 885, 886, 887, 888, 889, 890, 891, 892, 893, 894, 895, 896, 897, 898, 899, 900, 901, 902, 903, 904, 905, 906, 907, 908, 909, 910, 911, 912, 913, 914, 915, 916, 917, 918, 919, 920, 921, 922, 923, 924, 925, 926, 927, 928, 929, 930, 931, 932, 933, 934, 935, 936, 937, 938, 939, 940, 941, 942, 943, 944, 945, 946, 947, 948, 949, 950, 951, 952, 953, 954, 955, 956, 957, 958, 959, 960, 961, 962, 963, 964, 965, 966, 967, 968, 969, 970, 971, 972, 973, 974, 975, 976, 977, 978, 979, 980, 981, 982, 983, 984, 985, 986, 987, 988, 989, 990, 991, 992, 993, 994, 995, 996, 997, 998, 999, 1000.

## PERSONAL

**IMPORTANT**. Jersey Company wishes to sell important site in London close to business district. Planning permission and tenders have been received. The site is 100,000 sq. ft. and is suitable for a wide range of uses. The company is offering the site for sale at a very low price. Write: Box 1473, 15, Cannon Street, EC4A 3BF.

## CLUBS

**GARGOYLE**, 69 Dean St., London, W.1. STRIPTEASE FLOORSHOW. Show at midnight and 1 a.m. Mondays, Tuesdays, Wednesdays, Thursdays, Fridays, Saturdays, Sundays. Admission 10p. 50p on Mondays and after 5.30 p.m. on Tues-Fri. and until 1.45 p.m. on Sun. Students and pensioners half price.

## ENGINEERING BUSINESS WANTED

W. Surrey/NI. Home with good manufacturing facilities in 10/15,000 sq. ft. approx. Going concern preferred with some experience. Write: Box 1473, 15, Cannon Street, EC4A 3BF.

## WANTED

Client buyers wish to purchase for cash well managed business showing profits of up to £50,000. Particulars considered. Full particulars in strict confidence to: Harwood, Scott, Davies and Co., 9 St. Helen's Place, Bishopsgate, London EC2A 4BP.

## £12,000 + for DYNAMIC MARKETING DIRECTOR

This is a Main Board position with one of Britain's major textile manufacturing/retailing companies. The successful applicant will be aged 30-45 and have a brilliant track record in Marketing and Product Development. He will have extensive experience of household and fashion textile goods at the present time. The appointment will be based in London and will involve the development of new products and concepts to ensure that the company's Sales Targets and Objectives are successfully achieved. The usual fringe benefits will be offered. Please write, in confidence, enclosing a detailed resume to: Box ASMT, Financial Times, 15, Cannon Street, EC4A 3BF.

## LEGAL NOTICES

**IN THE HIGH COURT OF JUSTICE**  
Chancery Division Companies Court, in the Matter of PLANNED PROTECTION LIMITED and in the Matter of The Companies Act, 1968.  
NOTICE IS HEREBY GIVEN that a Petition for the Winding-Up of the above-named Company by the High Court of Justice was presented to the said Court by the Liquidator of the said Company on the 16th day of February 1974, and that the said Petition is directed to be heard before the Court sitting at the Royal Courts of Justice, Strand, London, W.C.2, on the 22nd day of March 1974, and any creditor or contributory of the said Company desiring to support or oppose the making of an Order on the said Petition may appear at the time of hearing in person or by his Counsel for that purpose; and a copy of the Petition will be furnished by the Liquidator to any creditor or contributory of the said Company requiring such copy on payment of the regulated charge for the same.  
G. KRUKORIAN, 39-41, Mark Lane, London, EC3R 7BE, Solicitor to the Petitioner.

**IN THE HIGH COURT OF JUSTICE**  
Chancery Division Companies Court, in the Matter of EUROPEAN COMMERCE AND INDUSTRIES LIMITED and in the Matter of The Companies Act, 1968.  
NOTICE IS HEREBY GIVEN that a Petition for the Winding-Up of the above-named Company by the High Court of Justice was presented to the said Court by the Liquidator of the said Company on the 16th day of February 1974, and that the said Petition is directed to be heard before the Court sitting at the Royal Courts of Justice, Strand, London, W.C.2, on the 22nd day of March 1974, and any creditor or contributory of the said Company desiring to support or oppose the making of an Order on the said Petition may appear at the time of hearing in person or by his Counsel for that purpose; and a copy of the Petition will be furnished by the Liquidator to any creditor or contributory of the said Company requiring such copy on payment of the regulated charge for the same.  
G. KRUKORIAN, 39-41, Mark Lane, London, EC3R 7BE, Solicitor to the Petitioner.

**IN THE HIGH COURT OF JUSTICE**  
Chancery Division Companies Court, in the Matter of PLANNED PROTECTION LIMITED and in the Matter of The Companies Act, 1968.  
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G. KRUKORIAN, 39-41, Mark Lane, London, EC3R 7BE, Solicitor to the Petitioner.

## EXECUTIVE HEALTH

# Beware the false gods

BY DR. DAVID CARRICK

MOST PERIODS in the history of man have been influenced by false gods which have had a profound effect upon all in their thrall.

In Hesiod's time, either through a sense of inadequacy or for more devious reasons, no fewer than 30,000 gods were worshipped. And, so that no wrath-provoking omissions should be made, those ancient Greeks even celebrated the "Feast of the Unknown God."

Twentieth century man, whose IQ is no higher, has fewer such deities but far more men to tend and foster their whims. Among the most puissant of these false gods are blinkered science, statistics, and their omnipotent handmaiden, the computer.

The results of all three can be beneficial, particularly when they are used in their proper place as servants to man: it is when they appear to be the masters that grave and melancholy harm may result.

Medicine is as threatened as any other endeavour by this unholly trinity. Statistics may be provided to prove opposites; yet they are often accepted as sole proof of some notion in the absence of all other proper and acceptable tests of validity. Highlighting this recently, the British Medical Journal, when quoting a statistical assessment of official records of deaths from certain heart diseases, over a period of 17 years, showed that mortality increased as milk consumption decreased—the associ-



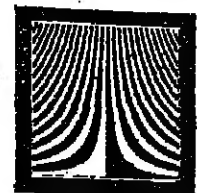
"According to the statistics you've cited."

the problem. Urine ep were collected at set it and I had the job of a labelled bottles in a his packed with test t where I met a man to handed my sinister canis its destination, the were examined by kee with intricate methods, three days—success! called to witness one which showed a perfect indicating the victory. the patient's name, I









# The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOTTERS

## TEXTILES

### Spinning a strong, new yarn

EVERYWHERE in the world new systems of spinning are being developed. The main objectives appear to be speeding up and simplifying of production on the one hand and the production of much larger yarn packages on the other.

At present spinning is restricted to a size of package which is usually called a cop (or bobbin) that is built inside a ring and round which a traveller rotates as it inserts twist into the thread. Clearly there are limits to the size of ring, speed at which the traveller can move and the air drag on the balloon of yarn as it too revolves.

Several new systems have been developed, but the Repeo system from Australia has already established itself as an excellent way of making twofold yarns. These are made simply by feeding two strands of fibre between feed rollers which reciprocate laterally. The strand between the nip of the rollers is thus given a twist in one direction, then it momentarily stops and has zero twist before being reversed to the opposite direction.

Phasing of the point at which zero twist is inserted in one strand is arranged so that it matches precisely the maximum twist in the adjoining strand. When brought together the two ends wrap round each other and so become self-supporting. Without one of these the strand would simply lose its twist and collapse.

The machine on which such yarns are produced is little bigger than a domestic twin-tub

washing machine, but it has speed warp knitting machines. Knitted wool shirtings and suit big packages of yarn that are immediately ready for use. Unfortunately the process can only make yarns that have two separate elements, whereas the trade requires a great amount of single yarn, particularly in the knitting area.

At the Wool Research Laboratories of CSIRO in Australia the problem has been tackled and it appears that most of the problems this has raised have been effectively solved.

#### Built in U.K.

A completely new machine has been developed which is known as the Selfil. This is being built under licence in Britain by Platt Saco Lowell, P.O. Box 55, Accrington BB5 0RN (tel. 0525 382101). In very simple terms what it does is to take a single strand of wool—or some other staple fibre—and mount this in a reel above the machine. From below are introduced two ends for each yarn, of an extremely fine nylon of say 17/3 dtx/sls, or 22/7. These two strands are treated in precisely the same way as the strands in the original Repeo machine, but instead of being combined and support each other, but by introducing the strand of wool between them they wrap round it and so give a very fine yarn that is strong and has all the characteristics of a singles yarn.

It is, in fact, ideal for circular knitting on single and double jersey machines and it is even being mooted for ultra high-

speed warp knitting machines. Knitted wool shirtings and suit big packages of yarn that are immediately ready for use. Unfortunately the process can only make yarns that have two separate elements, whereas the trade requires a great amount of single yarn, particularly in the knitting area.

The industry, however, will not accept a new machine simply because it can perhaps open the market somewhat wider. It expects other "in-mill" savings that will place production on a more competitive level.

Selfil, according to studies—and there are commercial installations now operating in Australia—produces yarns 15 times faster (300 m/min.) than the old type ring spinning machines. A single operative can tend between 10 and 12 Selfil units, while the yarn itself, because the wool core has only slight twist is bulky and extremely soft. The minute amount of nylon, acting as a skeleton surrounds the wool and although somewhat obscured by the natural fibre, serves as an important reinforcement element. Manufacturers are now looking very seriously at Selfil. Certainly the production claims and the amount of floor area required, compared with old type machines, is in no way disputed.

The yarns themselves are now under evaluation and from trials so far carried out six clear gains might be expected: improved winding performance; less "fly" at the knitting machine; no skewing of the fabric; fewer faults (mending times have been cut by as much as 60 per cent); greater stitch clarity and a more even fabric appearance; and greatly improved end-use performance.

## AUTOMATION

### Nine tasks on one machine

AN AUTOMATIC drilling, reaming and tapping machine has been developed and built by Whiteway Engineering Company for Norgren Shipston, a member of the fluid power group of Imperial Metal Industries.

The machine produces nine multi-directional intricate machining operations within a 15 seconds cycle. The components are pressure die-cast bodies for industrial air line lubricators. The machine design enables two components with different machining requirements to be handled with minimum machine down-time.

Each of the seven drill heads can be individually selected from a control panel to vary the machining programme, and each head can also be operated independently from its own position for setting-up. All are standard units with air/hydraulic feed, some with "peck" action for swarf clearance.

The machine, which is stated to complete all its operations within the required tolerance, is supplied with its own oil tank, incorporating after-unit and pump.

Details from the maker at 50 High Street, Kingswood, Bristol (0272 674230).



One of the larger intake flares for the Rolls-Royce RB211 industrial gas turbine produced in glass reinforced plastics from a polyester resin developed by Synthetic Resins, Liverpool.

## DATA PROCESSING

### Records of a stored trace

THE 4001 from Gould Advance provides a "hard copy" output from the recently introduced OS4000 digital storage oscilloscope by producing a permanent record of a stored trace on any X-Y, TV or strip-chart recorder. Digital outputs are also provided. The unit is housed in a 3.75cm-high case which fits underneath the OS4000.

Analogue outputs include channel 1 and channel 2, plus a ramp output, all giving 100mV per centimetre of screen deflection. The digital outputs are 8-bit parallel binary t.t.l. levels for channels 1 and 2, and 10-bit parallel binary t.t.l. levels for ramp.

Output rate is adjustable by the time-base control, down to a sweep of 200ns (about 200ms per point). A single output sweep can be initiated remotely or by pressing the "start" button. A contact closure allows the ramp to drop or the motor to start; and a variable delay between 0.1 and 1s is provided between operation of the "start" button and the start of the readout, which allows for operational movement.

Gould Advance is on 0739 27240.

## SERVICES

### CAD cards shuffled to no purpose

INVESTIGATION of the recommendation effectively to close down the public fund-supported CAD Centre at Cambridge, put forward by the ad hoc Computer Requirements Board set up by Sir Euan Macdonald, indicates the existence of a master plan in the background of whose existence and details not all participants are thought to have been aware when they made their recommendation.

The plan to set up a copy of the French IRIA. It now transpires, has been taken much further than previously indicated. The plan is to try to create something variously called the "Federation" (or Federal) Engineering Computer Centre. This would include the remains of the CAD Centre and any surviving CAD research/services.

## RESEARCH

### Helium neon laser by Ferranti

PROFESSIONAL components department of Ferranti at Dundee has added a 2mW helium neon laser to its range. Soro 3000 is a multi-purpose laser for industrial and laboratory use. The device has a cylindrical laser head incorporating a prealigned internal mirror system, a separate power supply. The laser head can be mounted on the power supply or used detached if required.

Long life and reliability result from the fact that the laser tube is extremely rugged. It is of cold cathode construction, and the mirrors are well protected against adverse environments by a proprietary mirror sealant. Use of hemispherical mirrors and coaxial mounting of all elements ensures that beam alignment is maintained even under difficult mechanical or thermal operating conditions.

The laser is suitable for a variety of applications such as the teaching of optics, alignment, distance measurement by means of the Doppler effect, optical testing and processing, and holography.

Ferranti, Dundee Avenue, Dundee DD2 3PX, 0382 89321.

## CONTRACTS AND TENDERS

### IBAR - LEPENAC PROJECT YUGOSLAVIA

IBAR-LEPENAC ENTERPRISE calls for International competitive bidding for manufacture, delivery and erection of the following electrical equipment for the structures of Ibar Project:

Control, Measuring, Metering, Protective Equipment and Control Cables for

GAZIVODE HPP  
BESINJE PS  
HAMIDJA PS

The tenders for the above items are open only to manufacturers in member countries of the International Bank for Reconstruction and Development and Switzerland.

Tender documents may be obtained from Ibar-Lepenac Enterprise, Pristina, Lenjinova Street 13, Yugoslavia, from February 23, 1976 against down-payment of unreturnable US \$ 50. Tender documents shall be supplied in two complete sets, which is covered by above said down-payment. Tenderers shall deposit payment to account No. 684-00-620/58 — 32000 — 72, at Kosovo Bank, Pristina, marked "for Ibar-Lepenac".

Tenders shall be submitted not later than April 15, 1976.

Further information may be obtained from Ibar-Lepenac Enterprise or at Energoprojekt, Engineering and Consulting Co., Zeleni venac street No. 18, Beograd, Yugoslavia.

### INVITATION FOR THE SUPPLY OF 3000 DWT PETROLEUM TANKER

The People's Democratic Republic of Yemen Petroleum and Mineral Board

The Government of the People's Democratic Republic of Yemen wishes to invite offers for the supply of:

ONE — 3000 Deadweight Petroleum Tanker suitable for flashpoint below 60°C

#### CHARACTERISTICS — Approximate for guidance:

Length O.A.	95 Metres
B.P.	85 Metres
Beam	14 Metres
Depth	8.5 Metres
Draught Loaded	8.5 Metres
Gross Tonnage	1600 Maximum
Range	5000 Miles
Speed	13 Knots Service
Classification	+ 100A1 or Equivalent
Crew	18

#### CARGO

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The Board will notify all offers of their interest as soon as possible after receipt of Vessels details. All submissions should be in the English Language.

### GRAMPIAN REGIONAL COUNCIL APPOINTMENT OF DESIGNERS AND DEVELOPERS

### EXHIBITION TRADE CONFERENCE, HOTEL AND SPORTS CENTRE BRIDGE OF DON, ABERDEEN

The Grampian Regional Council wish to consider the future development of the showground at Bridge of Don, Aberdeen, as an exhibition, trade, conference, hotel and sports centre. The showground extends to 19.43 ha. (48 acres) and the Council own a further 37.23 ha. (92 acres) which might be available for further expansion. The 1975 Off-shore Europe Exhibition was held at the site.

Consortia of designers, architects and developers who consider that they have the necessary knowledge, experience and financial backing to develop such a centre are invited to submit an outline of their proposals for the development of the showground. The proposals will require to take into account the likelihood that the 1977 Off-shore Europe Exhibition will be held at the site. Full details of the members of each consortium and financial backing should be given. After the Council has considered the various proposals, a consortium will be chosen and requested to prepare a feasibility study of the proposed development at their own expense. In the light of the feasibility study the Council may be prepared to enter into an agreement with the consortium or to grant the consortium a long lease to develop the site.

A plan showing the location and extent of the showground may be obtained on request. Meetings to discuss the formulation of the proposals can also be arranged if desired. The outline proposals should reach the Chief Executive, Grampian Regional Council, Woodhill House, Ashgrove Road West, Aberdeen AB9 2LU, not later than 16th March, 1976.

A. G. McKee & Co.  
on behalf of  
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PURPOSE: Supply of power transformers (19) according to NEIA 5.10.1, 10.1 or 10.2 (Publication No. 76) suitable for outdoor installation, KVA. 200 up to 10,000, for a refinery at Cochabamba, Republic of Bolivia.

OPENING OF BIDS: On May 27, 1976 at the below mentioned office, at 11:00 a.m. The bids will be received until that date and time.

PRICE OF SPECIFICATIONS AND BIDDING CONDITIONS: U.S. \$50.00 or its equivalent.

BID BOND: 0.5% of the amount of the bid.

INQUIRIES AND DOCUMENTATION: Inquiries may be made and specifications and bidding conditions may be secured at the office of "A. G. McKee & Co." Hipolito Yrigoyen 440, 8th floor, Buenos Aires, Argentina.

VAUITY OF OFFERING: Ninety days following bid opening date.

FINANCING: By the BANCO INTERAMERICANO DE DESARROLLO INTERAMERICANO (INTERAMERICAN DEVELOPMENT BANK), in accordance with Contract No. 2257-OC-80 with the Government of the Republic of Bolivia.

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Documents may be obtained from the Direction Générale, 3 boulevard Anatole France, Algiers (Algeria) on pre-payment of one hundred dinars (Dinars 100) or by money order payment on receipt of the documents.

Suppliers already trading with SN. COTEC will receive the documents directly against payment of the equivalent of one hundred dinars (Dinars 100).

Tenders, together with usual required documents should be sent in a double sealed envelope clearly marked "Ne pas ouvrir" — Soumission Appel d'Offres No. 602/76 — "Not to be opened" — Tender No. 602/76 — to the above address before the forty-fifth day inclusive as from the date of the first publication of this present announcement.

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This was one of the major problems which faced CAD in putting left by the Science Research Council at Chilton (the primary computing services in the engineering industry), when the SRC moves its main unit to the National Physical Laboratory's Computer Sciences Division from Teddington.

The new centre would be at Chilton. The intent seems to be to provide an interactive computing service for the engineering industry as well as lumping in whatever computer research and development can be grabbed.

There seems to be little recognition of the fact that an essential diverse collection of conflicting interests will result. The master plan now up for discussion and being shepherded through the Civil Service suffers from the fact that its originators have not thought what the new centre is to do.

The current plan envisages that the various parts of the new hybrid should be responsible to their several original sponsors, and the CAD Centre and any surviving CAD research/services.

But the new centre can hardly be expected to be any less commercial, and in any case CAD Centre originated in an ICL proposal and its first staff were drawn from the former ICL CAD group. Datakit seems to have acted primarily as a "body-shop". It has provided CAD specialists who went there specifically for the purpose of engaging in that work.

CAD may have been too unadventurous in its R and D, but that has been solely under the control of the Centre's directing staff, and the Department of Industry.

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CINEMAS ARE CONTINUED  
ON PAGE 6

*Journal of Management Studies*, 20(6), 791-806.







## FINANCIAL TIMES SURVEY

Monday February 23 1976

## U.S. FINANCIAL MARKETS

Although inflation has been reduced significantly and the economy is recovering from the recession, there is considerable apprehension on Wall Street and in other U.S. financial and business centres about whether this recovery can be maintained.

Y MOST measurable period of 1975—has helped offset the narrowing of margins. Yet for all these encouraging factors, the mood on Wall Street and in other U.S. financial and business centres can hardly be described as carefree. Uncertainty remains about the near-term outlook for the economy; there is much debate as to whether the fiscal and monetary stimulus now being applied is sufficient to ensure a sustained recovery and considerable apprehension that inflation may gather renewed force in the months ahead.

Beyond this, there is a more diffuse and ill-defined feeling of unease. Many American businessmen and financial experts, especially those old enough to remember the Depression, are puzzled and bewildered by changes in the social and political environment in which they operate. They sense that the ground rules are being altered by forces beyond their control which they do not fully understand.

## Margins

The stock market's performance has given a new lease of life to a goodly part of the securities industry, which had been waiting for its future since fully justified commission rates took effect at the start of last year. The majority of securities firms make the bulk of their money from brokerage fees. The up increase in trading—much has averaged about 30m. a day on the New York Stock Exchange since the start of the year, compared with just 20m. in the corresponding

period of 1975—has helped offset the narrowing of margins. Yet for all these encouraging factors, the mood on Wall Street and in other U.S. financial and business centres can hardly be described as carefree. Uncertainty remains about the near-term outlook for the economy; there is much debate as to whether the fiscal and monetary stimulus now being applied is sufficient to ensure a sustained recovery and considerable apprehension that inflation may gather renewed force in the months ahead.

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broader pattern of encroachment on the traditional prerogatives of the private sector by Government and public pressure to reveal more about their operations and their relations, and there is a strong

ascendancy in the U.S."

Basically similar anxieties, expressed in rather less shrill terms run through the currently fashionable debate about "capital shortage."

One of the problems involved in the debate is that all the forecasts of capital needs are based on rather uncertain assumptions resting either on past experience or on conjecture

plus for a considerable period of time.

Others go further. Mr. Leonall Anderson, economic advisor to the Federal Reserve Bank of St. Louis, suggested recently that the capital formation process is being obstructed by a variety of other obstacles ranging from increased welfare programmes to Government regulation of industries like the utilities, railways and airlines.

Mr. Anderson also criticised the Federal Government for creating uncertainty which caused hesitation about investment in new capital projects and hindered the supply of capital. "A foremost source of greater uncertainty," he said, "has been the stop-and-go economic stabilisation actions which have caused periodic recessions and, more recently, accelerating inflation."

while ago after Congress refused to approve Federal guarantees for the project.

The purists would argue that if such a project were not economically feasible on its own, then it should not be continued. But it may also be asked whether, given the magnitude of the investments required, energy is not one field where the necessary stimulus for capital formation can come only from the Federal Government.

## Research

President Ford, a self-proclaimed enemy of expanded Federal spending, acknowledged last October that this might well be the case when he proposed a \$100bn. plan to fund research and development of a wide variety of energy projects.

Wall Street is undoubtedly correct in discerning a national trend towards greater Government involvement in the economy. But some of the pessimism being voiced today about the consequences is probably misplaced. The events of the past two years have shown that the U.S. financial system is a lot more resilient than many people had believed and has adapted remarkably to changing circumstances. Moreover, many of the dire predictions heard only a year or so ago concerning the dangers of "crowding out" on the financial markets or wild disruption caused by Middle East capital inflows have not materialised.

## Doubts and fears still exist

By GUY DE JONQUIERES, New York Correspondent

probability that they will be the object of proposals for legislative reform of one kind or another later this year.

Another prominent target of popular attack has been the oil industry, the most powerful, secretive—and by implication the most suspect—of all American industrial groups. Last October, a proposal to break up the major oil companies was narrowly defeated in the Senate; other proposals may follow. In addition, the Justice Department and the Federal Trade Commission have been investigating the industry on anti-trust grounds.

To some, all these developments appear to fit into a

complicated by Federally imposed regulations designed to protect the environment. The financial community worries about the growth of public spending and Government competition in the credit markets.

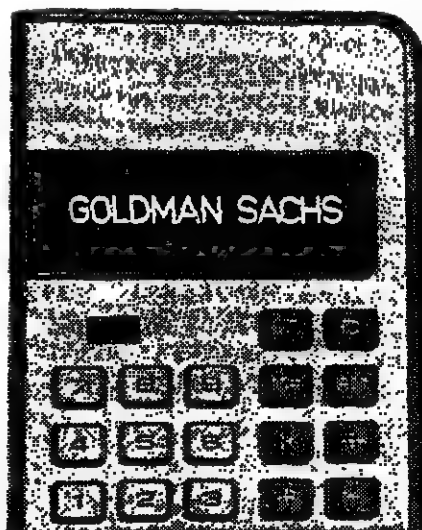
Such fears and resentments were spelled out in characteristically colourful style by the Wall Street Journal last April. In an editorial purporting to deal with economic problems in Britain, where it discerned a severe case of the "welfare state, mania-Keynesian syndrome," the paper commented: "Britain's current contribution to the world is to reveal the ultimate result of economic and social policies rapidly gaining

simply, the question is whether the U.S. will be able to generate enough investment capital over the next decade or beyond to support the kind of economic living standards which its citizens have come to expect.

A number of studies have been published on this subject over the past year, estimating that total new capital needs between now and 1985 could run as high as \$4,500bn., and most of them doubt whether this target can be met. There would, of course, be no capital shortage as such: if capital supplies proved inadequate, interest rates would rise to the point where supply matched demand.

Nonetheless, the message seems to be clear. If private capital is to finance future investments, then Government borrowing on the credit markets must be reduced. Even the Brookings Institution, which is staffed to a large extent by liberal Democratic economists, has concluded that the U.S. can afford its future only if the Federal Budget moves into surplus.

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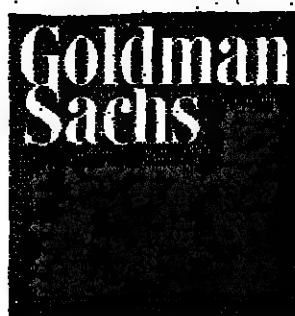
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# White House orchestrates an upturn

WASHINGTON tends to view the Wall Street with rather greater interest than normal in an election year. Rightly or wrongly, the Dow Jones Industrial Average is considered to be one of the most reliable barometers of public opinion in the country. If the stock market is going up, the political sages say to each other, then the mood of the country cannot be too bad—which, in turn, they reckon, augurs well for the man sitting in the White House.

The more historically minded among them invariably dredge up the prize piece of information that on only three occasions this century, when the Dow was higher on election day than it was at the start of the year, was the incumbent President, or, if the President was retiring then his successor from the same party, forced from office.

seems to be responding in the approved manner.

If the markets have doubts about Washington then they tend to centre on the policies of the Federal Reserve, which is invariably accused of being too mean with the money supply to push the economic recovery along faster. But in 1974, apart from the odd difference of emphasis here and there, Wall Street cannot discern, as it has on occasions in the past, fundamental differences of economic opinion and therefore action between different arms of the Government. Wall Street may well ask if it is the executive or legislative branches who are really running affairs. But that is another question, of which more later.

## Targets

Both the Administration and the Federal Reserve are committed to a policy of sustainable growth after the ravages of the worst recession since World War II. The basic targets are for real growth in GNP of about 6 per cent, following two years of actual decline, the rate of

inflation to be reduced to a little under 6 per cent, and unemployment by the year's end to be down to about 7 per cent, from the average 8.3 per cent, recorded in 1975.

The Administration itself is hammering away hard at the need for budgetary responsibility. President Ford has introduced a Budget with a notional ceiling of \$394.2bn, about \$27bn below what it would have been if current spending trends had not been appreciably reduced. Domestic social programmes have borne the brunt of the financial axe, which does not displease Wall Street, whereas business and the financial community itself received some useful if not overwhelming incentives on the tax front.

For his part, Dr. Arthur Burns at the Fed, more sensitive than most to the dangers of renewed inflation, has undertaken to permit a cautious growth in the money supply. The Fed's principal targets are for expansion of 4½ to 7½ per cent, 1 per cent lower at the bottom end of the range than they were last year but sufficient, it is believed, to the cause of sustained growth. In fact, given the overall

unanimity of forecasting from both Government and independent experts, Wall Street might have reason to be pleased with the economic prognosis. The latest economic indicators for the first month of this year are mostly favourable — unemployment dropped sharply to 7.8 per cent, in January, industrial production is up, housing starts are better, personal income is rising and the inflation outlook, with the marginal exception of the persistent increase in the price of industrial commodities, is promising.

## Sensitive

The picture, however, is not quite as pleasantly unclouded as the above suggests it ought to be. Wall Street's political nose is sensitive enough to detect uncertainty in Washington. At one level this centres on doubts that President Ford will be re-elected at all. But at another level, which may be more important in the medium-term run, Wall Street is conscious of a political battle going on in Washington for power—not so much between the Democrats and the Republicans but

between the executive and legislative branches of government.

This will of course be reflected in the budgetary struggle this spring. The Democrats who control Congress believe Mr. Ford has been unnecessarily stingy in his social cutbacks and has done nothing like enough to create new jobs. But it is not so much the subjects that will be debated in the next few months that will concern Wall Street but the framework within which the whole debate will be conducted.

For Congress is itself engaging for the first time in serious coherent economic planning. The manifestation this year is the new budgetary procedure; and the old process under which it often took 18 months for Congress finally to sanction or radically alter what the President had proposed, invariably in a piecemeal manner, has been ditched. In its place Congress has undertaken a tight schedule which ought to produce a ratified, or changed, Budget in a matter of at most a third of the time.

It has enabled itself to set an Act at all but a Bill which probably will not be voted on

itself with a staff of economists until next year at the earliest, theoretically capable of formulating overall policy.

On the face of it this might seem nothing other than a wholly laudable display of Congressional responsibility (if it is the ratification of the joint Economic Committee of Congress, which is not, however, it is viewed by many in the business community, particularly the real conservatives, who suspect that they are seeing the thin end of the wedge of national economic planning, reality it is not the budgetary procedure but another Bill already unveiled before Congress which presents the threat, but so the argument goes, if Congress can manage its budgetary affairs then the Bill towards the next step will be considerable.

## Belies

The Bill is one sponsored by two leading moderates—Senator Hubert Humphrey, Democrat, and Senator Jacob Javits, Republican. Its rather grand title the Balanced Growth and Economic Planning Act of 1975, it belies the fact that it is not yet an Act at all but a Bill which probably will not be voted on

What it would do, in effect, would be to create a national economic planning agency, seated principally in the executive but ultimately subject to Congressional responsibility (if it is the ratification of the joint Economic Committee of Congress, which is not, however, it is viewed by many in the business community, particularly the real conservatives, who suspect that they are seeing the thin end of the wedge of national economic planning, reality it is not the budgetary procedure but another Bill already unveiled before Congress which presents the threat, but so the argument goes, if Congress can manage its budgetary affairs then the Bill towards the next step will be considerable.

Conservatives claim that this would result in planning in the socialist sense of the word, which would insert the Government's finger into every pie and would mean the end of the free market system. The extreme Left, for totally different reasons, also opposes it. Wall Street, which probably contains more people who fondly believe that America still is a free rather than a mixed economy than any other segment of the society, is terrified of it. Some of the leading luminaries of the financial community have joined their industrial colleagues in inveighing against

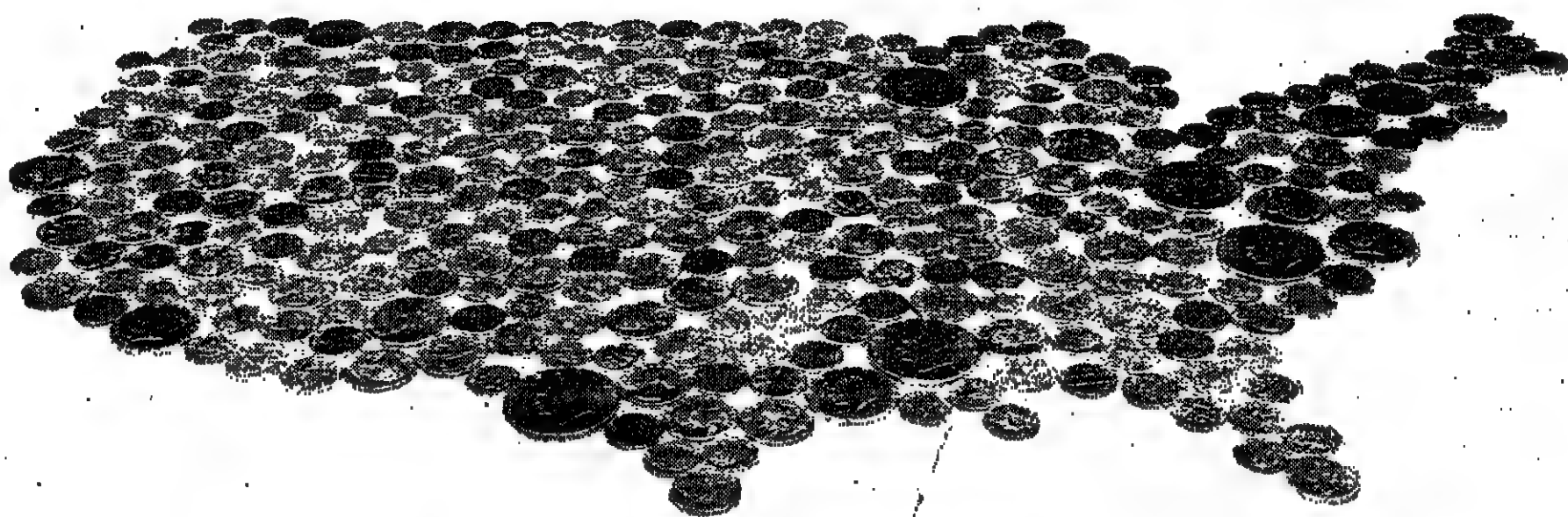
But it is an idea whose time has come, in the view of many Democrats and a goodly number of moderate Rep-

ber who have assessed the severe recession and its economic fallout. Democrats win the White House (particular as is possible, the Senator Humphrey himself, which is certain, then cept could become re-years from now. If the license hold on, then, but only may—the post while longer or presser more apocalyptic form.

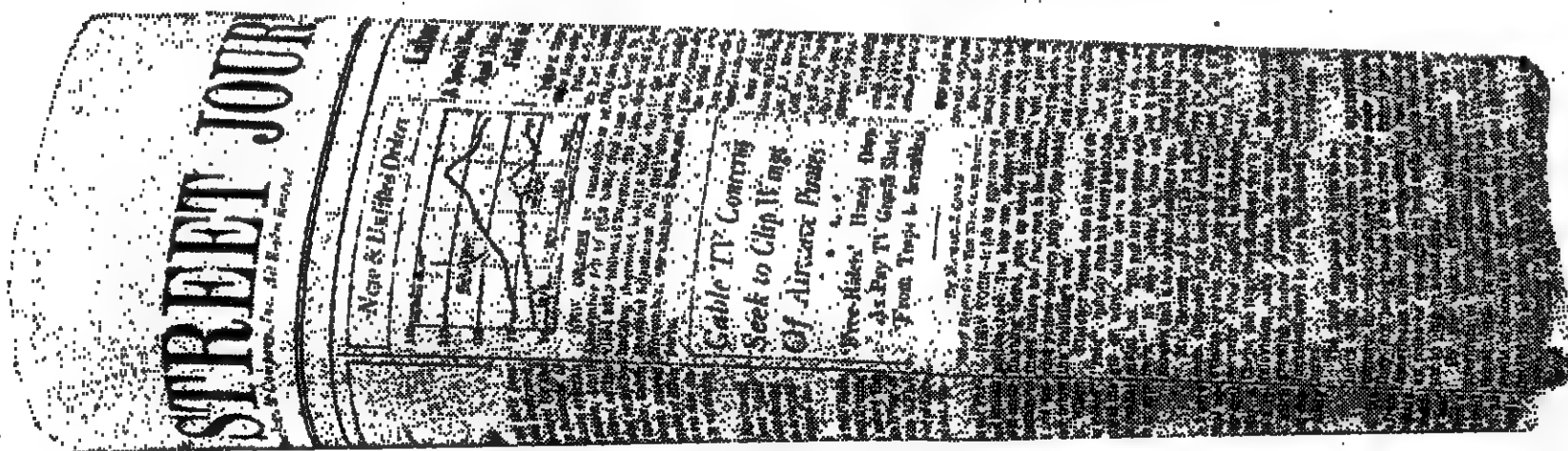
In conclusion, there stake that Wall Street the outcome of this Pre-election is bigger than Underneath the strength that the mar-

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The President's main attack was clearly focused on the numerous independent "industrial" regulatory bodies which, in the process of overseeing such sectors as radio stations and trucking firms, often smother smaller companies in paperwork. All the same, his promises seem slightly ironic to-day when it is clear that 1974 only saw the key financial agencies greatly expand their powers and their enforcement muscle.

## Foray

The Securities and Exchange Commission (SEC), the U.S. Government's watchdog over Wall Street and the brokers, is a perfect case in point. Not only did last year see the agency start a whole new foray into guiding the operations, economics and obligations of firms, it simultaneously marked the SEC's initial entry in the field of corporate ethics, profit forecasting and the professional responsibilities of lawyers and accountants.

The SEC was really no exception. At the same time, though to different degrees, America's three important bank supervisory agencies all enlarged their authority over financial institutions. The creation last summer of the new Commodities Futures Trading Commission also signalled a new Government push for greater authority in this area.

It can be argued, with reasonable conviction, that none of these agencies had much choice but to expand authority. While the bank regulators have had to prop a shaky industry beset with problem loans, the SEC has been faced with the need to force through urgent stock exchange and broker reforms that the securities industry would never accept willingly. The rush of sordid corporate bribery reports required the SEC to push for full disclosure of wrongdoings to shareholders.

In fact, though, these arguments do not really hold water. On Wall Street, where the SEC is pushing for competition among brokers and exchanges as a first step to a central stock market, it can be claimed that pleasant moderation the result of the changes is harsh and dangerous. While not "greater competition" but "greater concentration" is the destruction of the need for industry's economic base forces corporate morals, no more and more firms to, as yet managed to draw attention. Certainly Wall Street is convinced that the SEC does a financial regulatory rule on ethics could a biggest mistake of all.

At the same time that the SEC is moving in on the securities industry, it is also becoming (not only in its battle for gre-

ing increasingly level corporate day-to-day. It has always had a authority over profits and the like but it spreading even further. Over the last 18 or so, it has called for audit reports, inflation accounting—"as was" (showing figures would have been but developments) and more detailed annual reports. It also wants wider of the identities of large holders in public companies. Perhaps the most advance of the SEC's has come as a result of recently exposed corporate scandal. Following disclosures of extensive and domestic bribes and pay-offs by a number of large companies including Lockheed, Gulf Oil and United Brands SEC and the Internal Service (IRS) have assumed responsibility for bringing and exposing the tent of illicit payments.

Having already prosecuted a number of illicit domestic politics the SEC recently le into a case it was known that it was investigating 30 companies for proper practices. The SEC was looking at a nt that the payment of a bribe is not against and that the only offence for what has largely a moral issue disclosure to shareholders. "We are not," SEC of "on a crusade to" world's level of morality are simply trying to det shareholders should an not know and thus, it rule on what U.S. should and should not ( distinction is a ha especially since the SEC is achieving its end is by closure of all pertinent tion.

## Maxim

The SEC's most popular to-day, in the face of criticism that disclosure more harm than good securities industry would never accept willingly. The rush of sordid corporate bribery reports required the SEC to push for full disclosure of wrongdoings to shareholders.

Those on the other side of the argument—and they are bank regulators, Dr. is, pushing for competition among brokers and exchanges as a first step to a central stock market, it can be claimed that pleasant moderation the result of the changes is harsh and dangerous. While not "greater competition" but "greater concentration" is the destruction of the need for industry's economic base forces corporate morals, no more and more firms to, as yet managed to draw attention. Certainly Wall Street is convinced that the SEC does a financial regulatory rule on ethics could a biggest mistake of all.

In its battle for gre-

CONTINUED ON NEXT PAGE

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## U.S. FINANCIAL MARKETS III

## Commercial banking

THE RESILIENCE of the banking operations to be held up to public scrutiny—and, by extension, to a series of harsh shocks and disruptions over the past few years. In rapid succession, the industry has had to cope with a huge influx of deposits from the Middle East, an exceedingly tight monetary policy during the summer of 1974, the failure of a major bank, New York City's First City, and the impact of a deep recession since the 1930s.

Most recently, American banks have had to contend with a new challenge—the story raised in the Press and in Congress by the news that federal examiners have concluded that the condition of a sizeable number of banking institutions, including some very large ones, merits especially close surveillance.

In view of the difficulties which the banks as a group have gathered already, this news is hardly to be considered a major surprise. The financial community has been aware of a bank's problems for some time, and these are plainly reflected in the lower growth rates, and in some cases falls in profits, and the substantially higher loan losses recorded since 1975.

Nonetheless, the implications of the current controversy could not be lightly dismissed. It has provoked numerous demands for broader routine disclosures about banking operations and has injected fresh momentum into moves already under way in Congress to re-examine banking regulations and to restructure the Federal Reserve.

It is too early to predict what kind of legislation is likely to emerge from Congress over the coming months, but at the least a political and ideological climate has been created in which there seems to be a possibility of increased pressure for tighter private

is earning reduced income or none at all.

Through its dimensions have been identified and reduced, the problem is not yet completely solved. Sizeable additional loans will almost certainly have to be written off this year, including part of the \$12bn. in bank loans to real estate investment trusts. Considerable exposure remains to shipping loans and on banks' portfolios of municipal securities. There is a distinct risk that New York State's financial difficulties could precipitate a new crisis this spring, which would have serious ramifications.

In almost every case, bankers have been visibly chastened by this experience. There is little talk any more of the growth philosophy which dominated the industry in the late 1960s and early 1970s. Attention has turned from the aggressive expansion of banking into new and more profitable areas towards a sober preoccupation with improving capital ratios and strengthening deposit bases.

The recent announcement by J. P. Morgan, parent holding company of Morgan Guaranty Trust, of plans to sell 2m. shares next month, has raised hopes that the equity market may be reopening to the banking sector. But it is doubtful that more than a handful of banks are in a position to tap the market at present, and others are looking to retained earnings as the source of most of their capital increases. Some banks which have suffered poor profitability, such as Marine Midland, have cut their dividends to conserve cash—an action unheard of since the 1930s.

This trend towards conservative policies has been actively encouraged by the Federal Reserve Board, which for more than a year has been urging banks to improve their capital ratios. Because of the difficulties involved in raising new capital externally, the Fed's emphasis has been placed

## Comforting

Part of the reason for this sluggishness is that the banks are still hesitant about lending to any but the higher-grade corporate borrowers, which offer a comforting degree of security. Most of these, however, were able to raise sizeable sums in the bond market last year and are not pressed for cash.

Clearly, lending to less than top-quality borrowers also entails an increase in the lending risks, of which the banks are especially shy at the moment. But despite their traumatic experiences last year, U.S. banks have built up a sizeable cushion to absorb such contingencies. Aggregate bank capital rose by about 6 per cent. last year and in almost every case the sharp rise in actual loan losses was exceeded significantly by loss provisions.

Perhaps even more important was the ability of many large commercial banks to increase their net profits substantially over the year as a whole, albeit at a slower pace than in 1974. This would suggest that many of them could withstand an even larger amount of loan losses before their operations were significantly impaired.

Another reason why the larger banks, at least, may come to perceive a more aggressive domestic lending policy as being in their own interests is the anticipated sluggishness in income from international operations this year. For the very biggest banks this has been the fastest-growing source of profits for several years, and while foreign loan activity is not expected to drop off sharply, margins are likely to suffer from a narrowing of contractual spreads.

The banking industry may well find it difficult to regain confidence while it is under the full glare of Congressional scrutiny. But its anxieties could be relieved somewhat if the Federal Reserve were to adopt

more direct measures to stimulate a more expansive attitude, without, of course, throwing prudence to the winds.

One suggestion for a change in official policy which could have beneficial results was advanced recently by Dr. Andrew Brimmer, himself a former FED governor. He has proposed that the FED's current policy be relaxed to permit more rapid growth in assets among those banks which could show a buoyant earnings record as well as a secure capital position. At present, the FED does not take earnings into account in deciding whether to grant applications for new acquisitions by bank holding companies.

Guy de Jonquieres

## RESULTS OF MAJOR U.S. BANK HOLDING COMPANIES

	OPERATING EARNINGS				Provision for loan losses (\$m.)	Change from year earlier (%)	Holding of New York City related securities (\$m.)
	4th quarter 1975 (\$m.)	Change from year earlier (%)	Full year 1975 (\$m.)	Change (%)			
BankAmerica	82.8	+ 9.8	301.7	+ 17.5	174.8	+ 65.1	N.A.
Citicorp	73.5	- 8.8	348.2	+ 11.2	327.1	+ 134.1	348.5
Chase Manhattan	19.2	- 69.3	156.6	- 14.0	312.4	+ 183.8	408.0
Manufacturers Hanover	27.9	- 17.5	126.4	+ 7.4	86.7	+ 67.1	265.6
J. P. Morgan	49.9	+ 4.4	191.9	+ 7.1	96.6	+ 134.5	196.2
Chemical	31.4	- 17.0	82.6	+ 7.3	140.9	+ 134.1	378.8
Bankers Trust	12.3	- 41.4	63.2	- 10.6	111.0	+ 62.5	125.7
Continental Illinois	30.1	+ 11.1	119.0	+ 24.1	75.0	+ 128.0	15.0
First Chicago	24.6	- 13.1	105.5	+ 0.7	118.5	+ 124.4	-

All of these Securities have been sold. This announcement appears as a matter of record only.

\$100,000,000

(Canadian)

## General Motors Acceptance Corporation of Canada, Limited

\$50,000,000 (Canadian) 9% Notes Due 1982

\$50,000,000 (Canadian) 9½% Debentures Due 1986

Payment of principal, premium, if any, and interest unconditionally guaranteed by

## General Motors Acceptance Corporation

Principal, premium, if any, and interest will be payable in Canadian dollars in Toronto or in certain cities outside Canada without deduction for or on account of Canadian withholding taxes, all as set forth in the Offering Circular. Interest will be payable annually on February 1, commencing in 1977.

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## WOOD GUNDT LIMITED

## DOMINION SECURITIES CORPORATION

## HARRIS &amp; PARTNERS LIMITED

## ALABAMA BANK OF KUALA (K.S.C.)

## ALGERIENS BANK NEDERLAND N.V.

## A.E. ANES &amp; CO.

## AMSTERDAM-ROTTERDAM BANK N.V.

## ANDRESEN BANK A/S

## ARAB FINANCIAL CONSULTANTS COMPANY S.A.K.

## BAER SECURITIES CORPORATION

## BANCA COMMERCIALE ITALIANA

## BANCA DEL GOTTARDO

## BANCA NAZIONALE DEL LAVORO

## BANCO DI ROMA

## BANCO DI SANTO SPIRITO

## BANK OF AMERICA INTERNATIONAL

## BANK GUTZWILLER, KURT, BUNGENER (OVERSEAS)

## BANK MEESE &amp; ROSEN

## BANQUE ARABE ET INTERNATIONALE D'INVESTISSEMENT (B.A.I.)

## BANQUE BRUXELLES LAMBERT S.A.

## BANQUE FRANCAISE DU COMMERCE EXTERIEUR

## BANQUE GENERALE DU LUXEMBOURG S.A.

## BANQUE DE L'INDOCHINE ET DE SUEZ

## BANQUE INTERNATIONALE A LUXEMBOURG S.A.

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## DAI-ICHI KANGYO BANK NEDERLAND N.V.

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## DEUTSCHE KOMMUNALBANK

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## KUWAIT INVESTMENT COMPANY (S.A.K.)

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## LEVESQUE, BEAUBIEN INC.

## MANUFACTURERS HANOVER

## MCLEOD, YOUNG, WEIR &amp; COMPANY MERRILL LYNCH INTERNATIONAL &amp; CO.

## B. METZLER SEEL, SOHN &amp; CO.

## MIDLAND DOHERTY SAMUEL MONTAGU &amp; CO. MORGAN GRENPELL &amp; CO.

## NEDERLANDSCHE MIDDENSTANDSBANK N.V.

## NESBITT, THOMSON

## NEUE BANK

## THE NIKKO SECURITIES CO. (EUROPE) LTD.

## NOMURA EUROPE N.V.

## NORDDEUTSCHE LANDESBANK

## SAL. OPPENHEIM JR. &amp; CIE.

## ORION BANK

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## PICTET INTERNATIONAL

## PIERSON, HEDDING &amp; PIERSON N.Y.

## PITFIELD, MACKAY, ROSS &amp; COMPANY

## POST-OGH KREDITBANKEN, PEABANKEN

## PRIVATBANKEN

## RICHARDSON SECURITIES OF CANADA

## N.M. ROTHSCHILD &amp; SONS

## SALOMON BROTHERS

## J. HENRY SCHRODER WAGG &amp; CO.

## SCHROEDERS &amp; CHARTERED

## SKANDINAVISKA ENSKILDA BANKEN

## SOCIETA FINANZIARIA ASSICURATIVA

## SOCIETE BANCAIRE BARCLAYS (OVERSEAS) LTD.

## SOCIETE GENERALE SOCIETE GENERALE DE BANQUE S.A.

## STRAUSS, TURNBULL &amp; CO.

## SVENSKA HANDELSBANKEN

## SWISS BANK CORPORATION (OVERSEAS)

## TRADITION SECURITIES

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## UNITED OVERSEAS BANK S.A. GENEVA

## VEREINS-UND WESTBANK

## J. FONTBEL &amp; CO.

## S.G. WARBURG &amp; CO. LTD.

## WESTDEUTSCHE LANDESBANK

## GIROCENTRALE

## WARDLEY

## YAMAICHI INTERNATIONAL (EUROPE)

## February 10, 1976.

All of these Securities have been sold. This announcement appears as a matter of record only.

\$300,000,000

## General Motors Acceptance Corporation

\$100,000,000 8½% Notes Due February 1, 1984

\$200,000,000 8¾% Debentures Due February 1, 2000

Interest payable each February 1 and August 1

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## DILLON, READ &amp; CO. INC.

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## HALSEY, STUART &amp; CO. INC.

## BLYTH EASTMAN DILLON &amp; CO.

## E.F. HUTTON &amp; COMPANY INC.

## KIDDER, PEABODY &amp; CO.

## HORNBLLOWER &amp; WEEKS-HEMPHILL, NOYES

## LEHMAN BROTHERS

## LOEB, RHOADES &amp; CO.

## LAZARD FRERES &amp; CO.

## REYNOLDS SECURITIES INC.

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February 11, 1976.



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# U.S. FINANCIAL MARKETS IV

# Shadows over Wall St.

**WALL STREET** has surged ahead so strongly over the past few months, and with such heavy bursts of trading that many brokers are already convinced that this year's profits could eventually exceed even the record levels seen in 1975. Despite this, and underneath what many consider to be premature happiness, the U.S. securities industry remains worried, depressed and above all confused about its own future.

As Wall Street sees it, any profits bonanza—whether past, present or future—is almost irrelevant to the industry's key problems. These centre not on operating performance, which everyone acknowledges to be excellent, but rather on the reasons for the industry's general strength. By all accounts brokers were really firing on all cylinders during the greater part of last year, with returns from options trading, commodity transactions as well as bond and equity trading all moving ahead.

## Commissions

## Commissions

The most telling measurement of this almost narcissistic pessimism is the way that the going price of a membership seat on the New York Stock Exchange (NYSE) has consistently refused to recover from the depressed levels reached a couple of years ago. The last time market trading surged, when the rate has always shot up with the market, the going seat price to-day is a 26-year low of \$55,000, a very considerable drop from the \$300,000-plus levels seen in the late 1960s.

At the same time, the securities industry is finding it hard to justify gloom in the face of such boom conditions as now. Preliminary figures released by the NYSE show its 400-odd member firms to have

been a better year. While prices as measured by the Dow Jones Industrial Index leapt ahead by over 45 per cent, trading on the NYSE (and American other exchanges) rose 34 per cent to a new record level of 4.7bn. shares. The previous record, set in 1972, was 4.1bn. shares.

But as far as the industry was concerned on a less pleasant note, 1975 also marked an end to the brokers' certainly monopolistic but nevertheless profitable 183-year-old practice of charging fixed commission fees. Under an earlier Securities and Exchange Commission (SEC) order that despite intense opposition came into effect on May 1, Wall Street was finally forced to switch to fully negotiated rates.

turned in a collective net profit of \$388m. during the first 11 months of 1975. This compares with a loss of \$741m. in the corresponding period of 1974.

And it is not as if the final month of last year is likely to have seen any downturn. Although none of the smaller

The SEC's avowed aim was to introduce competition to Wall Street — as an essential first step towards its plan for one central U.S. stock market — and in this it succeeded beyond its wildest dreams. Despite some brokers' initial attempts to hold fee cuts to a minimum, within

weeks the discounts on the old for failing to get "best execution levels were averaging 40 per cent" has been enough to stop cent and even occasionally institutions from letting the reaching 70 and even 80 per cent of research determine cent for easy, uncomplicated where to place an order.

Most of this really heavy NYSE itself, while visibly antidiscounting - was concentrated synthetic with the brokers, did on institutional business which, not play a big part in their in some cases, rates for private futile drive to block the SEC's investors' smaller transactions plan for competitive rates. The actually being increased. But same cannot be said to-day this imbalance did absolutely about the Exchange's interest nothing to offset the negative; and almost virulent opposition impact of discounting on profits; to that agency's latest and still since, at the last estimates, uncompelled push to introduce institutional business now a greater degree of competition accounts for at least 70 and between this country's various perhaps as much as 80 per cent. stock exchanges.

The longer term ramifications of this "cut-throat" competition in Wall Street's main sector of business have still not worked their way through completely. That the industry's profits rose at all last year (let alone to record levels) is due as much to the good profits as gains in the four months before "May Day" as subsequent overall share price and volume surges.

It is this that is really worrying Wall Street now. Lurking close behind enthusiasm over the profits that is a terrible fear that the lusty to-day is more vulnerable than ever before to either any drop in volume trading or any downturn in share prices. Many are arguing convincingly that when either of these events occurs, as it surely will sooner or later, the industry as we know it stands no chance of survival.

At the moment the NYSE and the other auction markets work on the basis that a broker takes an order to a "floor specialist" who makes the book in the particular shares and more or less carries out the functions of the London jobber. But unlike the London position, the U.S. specialist has a monopoly in certain companies trading and, thus protected from outside competition by the off-board rules, faces absolutely no com-

The coming of competition has already dramatically altered Wall Street's structure. Over the latter half of 1975 an increasing number of streamlined "boutique" firms have sprung up to service large institutional orders at the lowest possible cost, on the largest possible fee discounts. At the same time, a number of old-time research houses dependent on this same institutional business to cover their relatively higher costs have given up what they see to be a losing battle.

That the research houses, with their tighter margins and higher fees, have been especially hurt comes as no surprise. The institutions after all saw competitive rates as bringing a fiduciary duty to shareholders and industry to pass orders through the market at the best rates. Although the SEC has promised to issue guidelines to clear up this grey legal area, the mere threat of million dollar lawsuits has already forced the research houses to make the third market where less stringent regulations and the lower costs of not having to maintain a seat offer a cost advantage. Taking this one step further, the NYSE argues that this could destroy the present auction markets which offer the capital raising mechanism available to thousands of smaller companies.

It is possible to argue that the SEC's current push to do

away by the off-board rule be over-hasty in the sense it will be destroying an ecosystem without convicting a better offender. Nevertheless, the NYSE a disadvantage when add this argument since a available evidence suggests many smaller companies find an NYSE quote not all when raising new money.

Whatever the longer implications of the approaching central in the first stage of which into being last summer's start of the consolidator—it is evident that the determined not to be c from its aim. As or representative put it, his metaphors somewhat are determined to put Street kicking and screaming into the 21st century, to painful the birth."

## Implications

In addition is contends all the implications of the new drive for reform. Street has also had regulatory problems at home. Attempting answers to last year's crisis in New York City. Abraham Beame, who crossed the city's bond transfer taxes.

Although it now seems that these will be repeat this year, the impact has been felt. Four large market firms have quit Street to move across Hudson River to New and, given this example, hard to see how the rest industry will be able to lure off such a lot of business when the market makes exchange membership and location its business.

But this possible exodus from Manhattan by the industry lies some time in the future. Between now and then, Wall Street is to have to learn to live with regulatory changes, without bringing about the dramatic modernization of the industry for 30 years. In the process, it is more than likely that the current boom in profits will be followed by a massive and perhaps profitable recession. But that is eliminated and perhaps more than 100 of the present firms closed down, the industry could be expected to

**Jay 1**

# Republic National Bank of New York

## Consolidated Statement of Condition

DECEMBER 31

ASSETS	1975	1974
Cash and due from banks .....	\$ 82,714,022	\$ 46,386,572
Interest bearing deposits with banks .....	291,899,845	128,676,983
Precious metals .....	18,059,251	23,668,221
Investment securities:		
U.S. Government obligations .....	38,415,418	9,611,448
Obligations of U.S. Government agencies .....	56,729,473	63,894,115
Obligations of states and political subdivisions .....	119,077,440	138,561,252
Other .....	31,469,555	29,346,498
Total investment securities .....	245,691,886	241,413,313
Federal funds sold .....	102,000,000	101,000,000
Loans .....	825,111,490	487,082,892
Less reserve for possible loan losses .....	10,289,944	8,182,839
	614,841,546	458,900,053
Customers' liability under acceptances .....	79,288,308	62,693,927
Bank premises and equipment .....	13,398,651	12,897,021
Accrued interest receivable .....	24,650,727	15,386,442
Other assets .....	43,199,779	34,707,793
Total assets .....	\$1,515,741,815	\$1,125,730,325
 LIABILITIES		
Deposits .....	\$1,215,786,047	\$ 913,203,978
Federal funds purchased and securities sold under agreements to repurchase .....	30,300,000	—
Other liabilities for borrowed money .....	1,417,274	6,869,976
Acceptances outstanding .....	81,264,297	63,099,619
Mortgages payable .....	2,807,832	2,698,195
Accrued interest payable .....	45,264,806	28,080,478
Other liabilities .....	12,908,492	18,698,164
Capital notes .....	808,000	808,000
 STOCKHOLDERS' EQUITY		
Capital stock .....	21,482,080	21,482,080
Surplus .....	44,867,511	23,342,511
Surplus representing convertible note obligation assumed by parent corporation .....	12,787,000	14,312,000
Undivided profits .....	48,248,476	33,155,324
Total stockholders' equity .....	125,385,067	92,291,915
Total liabilities and stockholders' equity .....	\$1,515,741,815	\$1,125,730,325
 Letters of credit outstanding .....	\$ 37,957,613	\$ 33,045,551

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# Boston's heritage

THOUGH IT is the financial capital of the economically troubled New England region, Boston is still going strong as the nation's second most important money management centre. There is no better evidence of its vitality than the dramatic change in the city's skyline in the past few years. The leading commercial banks, insurance companies and investment advisers have been building impressively sleek new office towers to challenge the quaint 19th century British aura of the place.

Boston still benefits from its impeccable tradition as a mecca of cool investment thinking 240 miles north of that seething metropolis, New York. Boston's heritage of integrity and a knack for fiscal innovation continues to attract money and the talent to put it to work. Despite the high property taxes, and severe problems between the Black and White populations, the city has become home to sophisticated young professionals from all States.

been free from some major blunders—or from the fall-out from two vicious Near street markets and double digit inflation. Because of a State law, the Baystate became the breeding ground for the real estate trust industry, which over-borrowed, over-built and ran amok, losing billions for investors and contributing an equal amount of bad loans for the banks.

Then, too, Boston's credit rating was recently downgraded two notches by Moody's Investor Services because of "serious financial problems, including an impending deficit, strained tax base and unfunded pension liabilities of undetermined but large proportions." Another reflection of how the economic turnaround hit Boston was the large loss of investors and brokerage outlets in the last five years.

No one had ever tallied the assets under management in Boston until, a few years ago, a local paper figured the combined capital for investment was over \$30bn. No doubt this total was much lower at the bottom

It has not rested on its laurels as the birthplace of the mutual fund or the private trustee, either. As the hub of more educational institutions than any other city, it has attracted the most endowment money to protect and develop. Many private and public institutions feel comfortable giving their money to men whose names are the same as the first families of Massachusetts—Cabot, Lowell, Putnam and Thorndike, for example.

Recently, some of its thoughtful financial leaders have come up with new concepts for investing money—such as funds that invest in money markets, instruments rather than stock, and exchange funds where ownership positions can be swapped for a diverse portfolio without incurring a tax. In addition, there seems to be a steady stream of corporate pension accounts flowing from across the country to respected investment firms like Putnam Management Co., State Street Investment Co. and Massachusetts Financial Services.

The city's record and position as a financial centre has not

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**By a Correspondent**



# The strength of Salomon.

## Our research product.

In 1975, we produced the following reports for our corporate and institutional clients.

### BOND MARKET RESEARCH

#### Bond Market Roundup (Weekly)

##### 1. to 52.

A weekly report on interest rate trends in the debt markets as measured by 23 yields and 38 yield spreads on the money markets, 18 yields and 34 yield spreads on Treasuries, 11 yields and 33 yield spreads on Federal agencies, 21 yields and 68 yield spreads on corporates, 10 yields and 29 yield spread series on municipal bonds. In addition, prices and other pertinent data are shown for all new major corporate bond offerings as well as secondary market quotes and yields for 15 recent, actively traded corporates. Weekly and monthly new issue bond volume for Governments, Agencies, corporates and municipals. Weekly comments on banking statistics including bank credit data on 10 national series and five New York series along with 6 monetary and reserve aggregates.

#### Comments on Credit (Weekly)

53. Lower Discount Rate Again. (1/3)
54. The Fed at Active Ease. (1/10)
55. The President's Message. (1/17)
56. Inducing Commercial Banks to Buy U.S. Government Bonds. (1/24)
57. The Fed's Likely Response to the Sluggish Aggregates. (1/31)
58. The Rush Towards Credit Stimulus. (2/7)
59. The Sluggish Growth of the Aggregates. (2/14)
60. M1 vs. Fed Fund Targeting. (2/21)
61. The Fed's Response to the Market Setback. (2/28)
62. The Fed's Market Objectives. (3/7)
63. The Market's Non-Response to the Discount Rate Reduction. (3/14)
64. The Next Easing Move. (3/21)
65. Steadying the Market. (3/27)
66. Monetary Tactics Unchanged. (4/4)
67. Evaluating the Results of the F.O.M.C. Meeting. (4/11)
68. Fed Targets: How Close to the Mark. (4/18)
69. Market Conditions Prior to the Refunding. (4/25)
70. Impact of Treasury Operation on the Fed. (5/2)
71. Fed Operations Over the Treasury Refunding. (5/9)
72. Additional Monetary Ease. (5/16)
73. Fed Operations and Credit Market Prospects in June. (5/23)
74. Leading Indicators and Fed Policy. (5/30)
75. Declining Treasury Balances and Rising Money Supply. (6/6)
76. A Dramatic Rally in Bonds. (6/13)
77. The Fed's Response to the Sharp Increase in Money Supply. (6/20)
78. Chasing M1. (6/27)
79. An Active Credit Market in July. (7/3)
80. Tempo of Money Market Abates. (7/11)
81. Steady Monetary Posture Ahead. (7/18)
82. Vigorous Monetarism. (7/25)
83. Even Keel. (8/1)
84. Trauma for the Infant Economic Recovery. (8/8)
85. Difficult Settling for This Tuesday's F.O.M.C. Meeting. (8/15)
86. Fed Maintaining Monetary Options. (8/22)
87. Market Prospects for September. (8/29)
88. Pressure on the Fed. (9/5)
89. Signs of "Crowding Out". (9/12)
90. Fed Purchases of U.S. Government Issues. (9/19)
91. Recent Revisions of the Money Stock. (9/26)
92. New Monetary Accommodation Hinted. (10/3)

93. Monetary Accommodation Confirmed. (10/10)
94. The Impact of the Lowering of Reserve Requirements. (10/17)
95. The Path of Monetary Accommodation. (10/24)
96. A Pause in the Move Towards Accommodation. (10/31)
97. Leaning Towards Additional Ease. (11/7)
98. The Next F.O.M.C. Meeting. (11/14)
99. Galloping M1. (11/21)
100. Private Pension Funds Return to Equities. (11/28)
101. The Growth of Monetary Aggregates Compared to Official Targets. (12/5)
102. Treasury Note Offerings. (12/12)
103. Lower Money Market Rates Ahead. (12/19)
104. The Rally in Fixed-Income Securities. (12/26)

#### Comments on Values (Monthly)

105. Yield Differentials of Euro-Dollar over U.S. Certificates of Deposit Widen Sharply. (1/7)
106. The Lengthening Medium-Maturities in Corporates. (2/5)
107. Narrower High-Grade Corporate-U.S. Government Yield Spreads. (3/5)
108. Medium to long-Term Yield Differentials in New Corporates Extremely Wide. (4/8)
109. Relative Performance of Recent Foreign Bond Offerings. (5/6)
110. Differing Yield Inducements to Extend in Secondary Market for Medium-Term Taxables. (6/4)
111. Dramatic Flattening in Taxable Yield Curves. (7/2)
112. New U.S. Government Coupon Issues Very Attractive Against Other Taxables. (8/6)
113. Yield Spreads Favor New Medium-Term Corporates Despite Lighter Volume. (9/4)
114. Perspective on Municipal Yields. (10/7)
115. Narrow Spreads Between Aa Corporate and Long Government Bonds. (11/5)
116. New Trends in Yield Spread Changes in Market Rallies and Declines. (12/3)

#### High Grade Corporate Bond Total Rate-of-Return Index (Monthly)

117. to 128.
- A monthly report that shows total rates of return for a composite, high grade corporate bond portfolio over one month, three months, year to date, twelve month holding periods as well as for the last four calendar quarters. Rates of return for the composite portfolio are shown for principal, coupon income and re-investment. The total return for five selected coupon groups of utilities and industrials is also shown as well as their differences from the composite portfolio.

#### Reports to Portfolio Managers

129. The Attack on the Dollar. (8/4)
130. Financing the Federal Deficit as Viewed From a Credit Flow Perspective. (4/8)
131. Constraints on Business Management Strategy in the 1970's. (4/27)
132. The Complexities of the Current Fiscal and Monetary Situation. (5/5)
133. The Anatomy of the Secondary Market in Corporate Bonds: End of 1974 Update. (5/19)
134. Economic Recovery, Liquidity and Interest Rates. (6/3)
135. U.S. Treasury Financing in the Second Half of Calendar 1975. (6/17)
136. Credit Flows Reflect Strong Effort to Repair Widespread Financial Imbalances. (6/30)
137. An Analytical Record of Yields and Yield Spreads. (7/15)
138. Federal Reserve Activity in the Securities Markets: 1975 Style. (8/20)
139. Commercial Bank Investments in the Postwar Period. (9/1)
140. Financial Well-Being: The Slow Road Back. (9/8)
141. An Update on Economic and Financial Prospects. (9/22)

142. Frustrations, Imperfections and Economic and Financial Recovery. (10/9)
143. The Cyclical and Secular Trends of Interest Rates. (11/21)

#### The Cost of Money for Corporate Finance

144. The Timing of Corporate Refundings. (4/7)
145. Public Bond Financings by the Fortune 500 Largest Industrials. (7/1)

#### Special Reports

146. Annual Review of the Bond Market. (12/26)
147. Supply and Demand for Credit in 1975 (2/10, 6/30)

### BOND PORTFOLIO ANALYSIS

#### Reports to Portfolio Managers

148. Risk Consciousness in Bond Portfolio Management. (1/7)
149. Relative Return Analysis of Convertible Securities. (2/5)
150. An Analytic Approach to the Bond Market. (3/5)
151. Horizon Analysis: A New Analytic Technique for Managed Bond Portfolios. (4/8)
152. Incorporating Tax Effects into Bond Portfolio Management. (5/6)
153. Sinking Fund Pre-Purchase Evaluation. (6/4)
154. The Analysis of Intermediate Term Bond Financing. (7/2)

### INDUSTRY AND STOCK RESEARCH

#### Telecommunications Industry

155. Telco Stocks: More "Cautious Optimism". (2/12)
156. Prescription for Telco Money Problems. (3/10)
157. Data Communications: Forces of Change. (3/11)
158. American Telephone and Telegraph (49). (3/21)
159. Impact of Competition on Telecommunications: Industry Capital Costs. (4/15)
160. The Independent Telephone Industry. (5/27)
161. Relative Performance and Quality of Selected Telephone Companies: 1975. (7/2)
162. Outlook for the Telephone Industry in a Whiplash Economy. (9/14)
163. SDLC, BDLC, and DDCMP: Initial Developments in Satellite Data Communications. (9/30)
164. World Telecommunications: How Large an Investment Will be Required? (10/1)
165. Tax Reform and Telco Financing. (10/20)
166. American Telephone and Telegraph Company. (11/21)
167. American Telephone and Telegraph (50%). (12/29)
168. Comsat—The FCC Rate Decision. (12/29)

#### Electric Utilities Industry

169. The Changing Fundamentals of Electric Utility Stocks. (1/3)
170. Electric Utility Bond Ratings. (1/7)
171. Electric Utility Bond Ratings. (6/17)
172. Electric Utility Bills and Consumer Income. (6/30)
173. Electric Utility Equities: The Anatomy of Current Price/Yield Relationships. (7/1)
174. Electric Utility Equities: The Anatomy of Current Price/Yield Relationships. (8/25)
175. Electric Utility Dividends: Past, Present, and Prospective. (9/22)
176. Electric Utility Bond Ratings: Second Quarter 1975 Coverages. (9/29)
177. Factors in Dealing with Our Energy Disequilibrium. (10/22)
178. Electric Utility Bond Ratings: Third Quarter 1975 Coverages. (12/10)
179. What's In A Utility Bond Rating? (12/17)

#### Insurance Industry

180. Earnings Review. (1/16)
181. Preliminary 1974 Earnings Data. (3/3)
182. Property and Casualty Insurance. (4/8)
183. Earnings Review. (4/28)
184. Property and Casualty Insurance. (5/29)
185. Earnings Review. (6/24)
186. Property and Casualty Insurance. (8/28)
187. Earnings Review. (9/29)
188. The Impact of Interest Rate Trends on Life Insurance Stocks. (10/8)
189. Property and Casualty Insurance Earnings Review, 1975 Results; Considerations for 1976. (12/5)
190. Life Insurance Earnings Review and Outlook; Update on "Interest Rate Trends". (12/28)

#### Petroleum Industry

191. Federal Power Commission's Financial Incentives for "New" Natural Gas. (3/17)
192. Petroleum Economics Under OPEC-Dominated Supply and Price. (4/17)
193. World Petroleum Reserves Versus World Petroleum Supply. (5/1)
194. Economic Analysis and Forecast of Petroleum Industry Profitability: 1975-1976. (5/9)
195. OPEC Price Rise Adds Over \$8 Billion to Oil Revenue Flow. (10/1)
196. OPEC Price Trimming Provides Little Benefit to OECD Countries. (10/15)
197. Rising Oil Deficits of LDCs Limits OPEC Options at Producer/Consumer Meeting. (10/20)
198. Congress to Press Petroleum Company Divestiture Issue. (11/13)
199. OPEC Refining Expansions Still Hinge on Oil Product Economics in Europe and Japan. (11/26)
200. U.S. Coal Export Growth Spurred by Foreign Substitution Effect on Oil. (12/10)
201. Excess Capacity Condition in LNG Tankers to Worsen. (12/24)

#### Transportation Industry

202. Transportation and President Ford's Energy Proposal. (1/17)
203. Airline Industry Earnings and Passenger Load Factors. (1/31)
204. Railroad Industry Outlook: 1975. (3/11)
205. The Airline Industry: 1975 and Beyond. (3/24)
206. Railroad Traffic Statistics—First Quarter 1975. (4/14)
207. Railroad Industry: First Quarter Results. (4/25)
208. Airline Industry: First Quarter Results. (4/25)
209. Airline Mergers—The Prospects for a New Airline Industry. (6/3)
210. Railroad Traffic Statistics—Second Quarter Developments. (6/6)
211. Crude Oil Prices, Aviation Fuel Prices, and Airline Industry Earnings. (7/10)
212. The Airline Industry—A Mid-Year Perspective. (8/21)
213. Railroad Industry: Mid-Year Review and Outlook. (9/5)
214. Wage Cost Explosion: A New Threat to the Airlines. (9/16)
215. Railroad Traffic Statistics: Third Quarter 1975. (10/22)
216. Railroad Industry Review and Outlook. (12/18)

#### Portfolio Weightings

217. Fourth Quarter 1974. (2/6)
218. First Quarter 1975. (4/29)
219. Second Quarter 1975. (7/28)
220. Third Quarter 1975. (10/28)

#### Portfolio Planning

221. Quality, Income Diversification and Long-Term Investing. (11/14)

#### Special Reports

222. Today's New Emphasis on Bond Credit Analysis. (11/15)
223. Outlook for Regulation. (12/16)

### BANK STOCK RESEARCH

#### Bank Stock Weekly

224. The Year in Review. (1/3)
225. Building Interest Margins and Reserves. (1/10)
226. Fourth Quarter Earnings. (1/17)
227. The Surge in Prices. (1/31)
228. Loan Loss Review. (2/7)
229. Toward Improved Loan Loss Disclosure. (2/14)
230. Toward a More Sustainable Interest Spread. (2/21)
231. Financial Leverage and Profit Margins. (2/28)
232. Internal Capital Generation. (3/7)
233. Trimming Assets and Improving Liquidity. (3/14)
234. Market Review and Outlook. (3/21)
235. International Banking: A Current Appraisal. (3/27)
236. Formula Revision. (4/4)
237. First Quarter Earnings—Part I. (4/11)
238. First Quarter Earnings—Part II. (4/18)
239. Comments by Alfred Hayes. (4/25)
240. Tanker Lending. (5/2)
241. Capital Ratios—First Quarter Update. (5/9)
242. Rates Down—Margins Widen. (5/16)
243. The Sinking Floaters. (5/23)
244. The Forgotten Banks. (5/30)
245. International Loan Loss Experience. (6/6)
246. Balance Sheet Trends by FRB Districts. (6/13)
247. SPECIAL: Market Review and Outlook. (6/20)
248. Countywide Branching Comes to Florida. (6/27)
249. New Rules Proposed on Capital Note Issuance. (7/3)
250. Second Quarter Earnings—Part I. (7/11)
251. Second Quarter Earnings—Part II. (7/18)
252. R and R (Repair and Renovation). (7/25)
253. On Spreads and Margins. (8/1)
254. Loan Reserve Buildup. (8/8)
255. Capital Ratios—Mid-Year Review. (8/15)
256. An Analysis of Investment Portfolios. (8/22)
257. Loan Loss Capacity. (8/29)
258. New York City Bank Deposit Trends. (9/5)
259. Profile of the Loan Decline. (9/12)
260. Market Post Mortem. (9/19)
261. Air Carrier Indebtedness to Banks. (9/26)
262. Getting it Right on Reits. (10/3)
263. Airline Tabulation Correction. (10/10)
264. Third Quarter Earnings—Part I. (10/17)
265. Third Quarter Earnings—Part II. (10/24)
266. Reit Loan Charge-Offs. (10/31)
267. Prices and Earnings. (11/7)
268. Laying on More Sandbags. (11/14)
269. Loan Loss Capacity. (11/21)
270. First National Boston Corp. (11/28)
271. Dividend Outlook. (12/5)
272. Analyzing the Analysts. (12/12)
273. Bankers Speak Out. (12/19)
274. Market Statistics. (12/26)

#### Special Reports

275. International Banking: Current Review and Outlook. (1/31)
276. Resolving the Capital Challenge: A Look Within. (5/13)
277. U.S. International Banking: An Update. (9/29)
278. Statistical Compendium: 30 Largest Banking Companies. (11/1)
279. Price/Earnings Multiples for Selected Banks, by Quarters for Ten Years. (11/15)
280. Variable Rate Mortgages.

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**Salomon Brothers**



# First Boston: The Worldwide Investment Bank

In 1975 The First Boston Corporation and its subsidiaries managed or co-managed 58 international securities issues aggregating \$4.5 billion. These offerings were denominated in United States Dollars, Canadian Dollars, Deutsche Marks, French Francs, Kuwaiti Dinars, Pounds Sterling and Saudi Arabian Riyals.

These financings were accomplished through Public Offerings and Direct Placements in the United States, Public Eurobond Issues, Syndicated Floating Rate Loans and Direct Placements in Europe, the Middle East and elsewhere for a variety of International institutions, governmental entities and corporations worldwide.



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\*Subsidiary Companies: First Boston (Europe) Limited, London • First Boston AG, Athens • First Boston (Canada) Limited, Montreal



## HARRIS BANK.

### Consolidated Statement of Condition

ASSETS	December 31, 1975
Cash and Due from Banks.....	\$ 709,108,539
Time Deposits in Other Banks.....	308,375,900
Federal Funds Sold and Securities Purchased under Agreement to Resell.....	332,528,125
Investment Securities:	
U.S. Treasury Securities.....	257,862,557
State and Municipal Securities.....	357,741,278
Other Securities.....	5,749,562
Trading Account Securities.....	157,907,435
Loans, net of Unearned Discount.....	1,807,237,945
Less: Reserve for Possible Loan Losses.....	(25,539,364)
Direct Lease Financing.....	57,956,353
Customers Acceptance Liability.....	29,778,876
Bank Premises and Equipment.....	87,503,045
Other Assets.....	66,037,747
<b>Total Assets.....</b>	<b>\$4,153,245,998</b>
<b>LIABILITIES</b>	
Demand Deposits.....	\$1,232,784,807
Savings Deposits and Certificates.....	654,660,023
Other Time Deposits.....	862,437,384
Deposits in Foreign Offices.....	438,698,644
<b>Total Deposits.....</b>	<b>\$3,188,580,858</b>
Federal Funds Purchased and Other Short Term Borrowings.....	562,841,325
Acceptances Outstanding.....	29,814,155
Accrued Interest, Taxes and Other Expenses.....	57,287,171
Mortgage Payable.....	3,689,738
Other Liabilities.....	42,904,124
<b>Total Liabilities.....</b>	<b>\$3,885,117,171</b>
<b>EQUITY CAPITAL</b>	
Capital Stock (\$16 Par Value) Authorized and Outstanding 3,137,815 shares.....	\$ 50,205,040
Surplus.....	83,921,460
Surplus Arising from Assumption of Convertible Capital Notes by Parent Company.....	24,058,400
Undivided Profits.....	109,943,927
Equity Capital.....	\$ 268,128,827
<b>Total Liabilities and Equity Capital.....</b>	<b>\$4,153,245,998</b>

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Johannes G. van Thiel, Senior Vice President  
Robert E. Vanden Bosch, Vice President & General Manager  
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New York's financial district.

## The professionals under fire

IT APPEARS to be open season on professional money managers. They receive a continual barrage of criticism debunking the myth that money managers have superior market savvy, expertise and performance. It seems that everyone from Paul A. Samuelson, Professor of Economics at Massachusetts Institute of Technology and a Nobel laureate, on down to a recent study published by two law professors at the University of Chicago suggests that not only does the market fund out-distance most professional managers, but it also complies with the new and more stringent fiduciary obligations outlined in the 1978 pension reform act (the Employee Retirement Income and Security Act—ERISA). Under the 1978 code managers and trustees were liable for the poor performance shown by their pension funds. A market fund would equal an index performance, and would comply with the demand for broad portfolio diversification which ERISA calls for.

It is not surprising, therefore, that many of the companies which have turned to market funds, are those moving a proportion of their pension funds out of the hands of professional managers. The list includes the giant American Telephone and Telegraph, which has shifted \$120m. of its pension fund portfolio total of \$12bn. into index funds. Ford and Exxon—the former with \$2.5bn. in pension money and the latter with \$1bn.—have each set up included funds with \$30m. It is estimated that index or market funds account for \$400m. of the total \$800bn. in all funds from personal trust to foundations, and pension funds to profit sharing.

A market fund also eliminates the large turnovers, which recent statistics indicate have risen to an average of 30 per cent. of portfolio holdings each year, up from 10 per cent. ten years ago. This practice, it is maintained that funds on an average held, consumes an estimated 3 per cent. of the principal of each buy or sell transaction. It is, in fact, the servicing costs which make many funds only marginally profitable.

In an analysis of mutual fund performance, published by Michael C. Jensen of the University of Rochester School of Management, it was maintained that funds on an average were not able to make enough gains in the market to cover their management costs and brokerage fees. This study charted fund activity between 1945 and 1964—thus omitting what many feel has been the most disastrous decade in the past 50 years 1965-75. This was of course, the time when funds were plagued by rising costs and falling revenues.

### Efforts

Efforts to stabilize the performance of the professionals are appearing in the form of plans which either minimize losses or guarantee gains. Mutual funds, which are still facing problems with net redemptions, are starting to offer their clients insurance against any drop in the value of their investment. An investor must make a 10-year commitment and reinvest his dividends under the plan. If the fund should decline in value over the 10-year period, the investor receives his initial investment (reinvested dividends are not administrative fee for the insurance plan and the cost of his insurance premium).

The plan has not had a land-slide reception—but then neither have mutual funds recently. According to statistics from the Investment Company Institute, an industry association, mutual funds excluding

money market funds redemptions last year \$100m. more than 11 money market funds better, with net sales of \$900m.—although it tailed off at the end of November and Dec \$30.6m.

Insurance companies trying to capitalize on ERISA regulations pension fund management investment vehicle form of guarantee contracts. Equitable Assurance Society drew in new sales—ment funds of over which about 40 per attributable to the a guaranteed interest which promise about return on an eight year ment.

The disappointing pace of the professional many circles, tended out the theorists staunchly claimed market moves are qu random and endlessly able—they do not a formance patterns. This is the myth that rather than the repu various money man methods.

Analysis, advisors "technicians" the chartists—devoutly "random walk" there believe that these credible pattern in ment of stock and markets and that th can be charted, and interpreted for profit test may still be i when the performan unmanaged market matched against the w expertise of the pro If the past is any indices will be the w

Candace C.

## Inflation hits insurance

NO BUSINESS has suffered more from the inflation of recent years than insurance. In 1974 and 1975 the industry experienced the worst underwriting losses since Best's, the official industry compiler of statistics, began to keep records over 40 years ago. Last year was the worst of all, when the industry as a whole paid out nearly \$1.09 in claims and overheads for every dollar of premiums that it received.

Probably only the fact that the rising stock market (insurance companies generally invest their capital and surplus in common stocks) helped to offset the drain of these losses averted some major bankruptcies, and at present the future of one of the largest and once most successful auto insurance companies, GEICO, is still unclear. Of all the companies in America which receive over \$100m. of annual premiums only one, American International Group, succeeded in making a profit on its underwriting operations.

A combination of inflation, bad management, politics and changing consumer attitudes has brought this about. Inflation per cent. of professionally managed funds have under per cent. of portfolio holdings each year, up from 10 per cent. ten years ago. This practice, it is maintained that funds on an average held, consumes an estimated 3 per cent. of the principal of each buy or sell transaction. It is, in fact, the servicing costs which make many funds only marginally profitable.

In an analysis of mutual fund performance, published by Michael C. Jensen of the University of Rochester School of Management, it was maintained that funds on an average were not able to make enough gains in the market to cover their management costs and brokerage fees. This study charted fund activity between 1945 and 1964—thus omitting what many feel has been the most disastrous decade in the past 50 years 1965-75. This was of course, the time when funds were plagued by rising costs and falling revenues.

Efforts to stabilize the performance of the professionals are appearing in the form of plans which either minimize losses or guarantee gains. Mutual funds, which are still facing problems with net redemptions, are starting to offer their clients insurance against any drop in the value of their investment. An investor must make a 10-year commitment and reinvest his dividends under the plan. If the fund should decline in value over the 10-year period, the investor receives his initial investment (reinvested dividends are not administrative fee for the insurance plan and the cost of his insurance premium).

The plan has not had a land-slide reception—but then neither have mutual funds recently. According to statistics from the Investment Company Institute, an industry association, mutual funds excluding

point out that the rate of inflation in those areas which most directly affect the cost of insurance—claims—auto repair and hospital and medical costs—has been running at rates far in excess of the official measures of inflation, such as the Consumer Price Index.

Bad management has been at least as much to blame; there are companies whose results have been much better than the industry's without gimmicks, so it can be done. Mostly, poor management has shown itself in the philosophy of pursuing growth at the expense of all else. Owing to the length of time it takes to settle claims, it is usually about three years before an insurance company knows for sure what it made or lost in a given year (which is why blocked rate increases serve to provide for the payment ago, it was almost u of these claims, and this reserve to sue one's doctor; it is constantly adjusted as the claims are progressively paid and many doctors are

Over-optimistic managers therefore report on a basis far better profit than actually is. This is what happened in 1973, two of the most able years in the industry's history. In fact, last results reported years proved to be illusory; the claims were actually the already serious of the last two years exacerbated by the new pay claims that should properly reserved in ceding years, but had

To add to all this the problems have been the philosophy of pursuing growth at the expense of all else. Owing to the length of time it takes to settle claims, it is usually about three years before an insurance company knows for sure what it made or lost in a given year (which is why blocked rate increases serve to provide for the payment ago, it was almost u of these claims, and this reserve to sue one's doctor; it is constantly adjusted as the claims are progressively paid and many doctors are

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فقد المصالح



## U.S. FINANCIAL MARKETS VII

## An attractive home for OPEC money

TWO BASIC forces have been at work over the past two years to enlarge the international role of the U.S. financial markets. The first has been the substantial inflow of capital from the Organisation of Petroleum Exporting Countries (OPEC) since the oil price began rising sharply in late 1973. The second and rather less dramatic factor has been the increased incentive to foreign borrowing in the U.S. provided by the removal of the Interest Equalisation Tax (IET) in February, 1974.

Over the past year the marked decline in the aggregate surplus of the oil exporting countries—and the emergence of deficits in several individual cases—has been reflected in a much slower inflow of funds into the U.S. According to preliminary estimates, placements in American investments of all kinds amounted to a little more than \$6bn. in 1975, just over half the \$11.3bn. absorbed the previous year.

Nevertheless, there has been a marked trend towards the diversification of OPEC portfolios, with less money going into commercial bank time deposits and more being invested in Federal Government and agency issues. Mr. Richard Debs, a vice-president of the Federal Reserve Bank of New York, has calculated that the proportion of total funds placed in time deposits held steady at about 40 per cent. during 1975, while OPEC purchases of Federal securities rose by about \$4bn.

This trend should reassure

those in the U.S., and especially in Congress, who have expressed concern about the major banks' reliance on large short-term Middle Eastern deposits and their presumed vulnerability to a sudden withdrawal of these funds. Equally significant is the general lengthening of maturities among OPEC investments that has taken place in recent months.

## Discreet

At the end of last year, roughly one third of the OPEC countries' total holdings of private and Government investments were long-term, up from only about 10 per cent. a year before. Moreover, there has been a significant, though discreet, growth in equity investments in the U.S. Mr. Debs has estimated that during 1975 these may have amounted to as much as \$2bn.

There has also been a nascent display of interest among some Middle Eastern countries in direct placements of corporate debt. The only sizeable example on record is the purchase by Saudi Arabia last July of a new issue of \$100m. of medium-term American Telephone and Telegraph notes.

At present, this development cannot be reckoned to be much more than a straw in the wind, and the expansion of such deals on a significant scale is likely to be limited by several constraints beyond the decrease in the volume of investible OPEC funds. Middle East portfolio managers have distinguished

themselves by their caution and have made it clear that they are unlikely to be interested in any but the very highest quality debt in the foreseeable future. Furthermore, they are selective about issuers—Saudi Arabia has strongly indicated, for instance, that it does not wish to purchase debt issued by U.S. oil companies.

A further constraint is the U.S. withholding tax which is assessed at the rate of 30 per cent. on the yields paid to lenders that have not negotiated double taxation treaties with the U.S. Though the prospects for the removal of the withholding tax look more promising now than they did a year ago, the forthcoming elections make it difficult to predict exactly when Congress will act.

In terms of international lending, the most striking feature of the American financial markets over the past year has been the sharp increase in the volume of bond issues by foreign borrowers. During 1975 the total of such issues exceeded \$8bn., or roughly twice the level during 1974, the year in which the IET was removed.

The appeal of the U.S. markets has, of course, been enhanced by the relatively favourable interest rates prevailing there in recent months. This

## INTERNATIONAL BOND ISSUES IN THE UNITED STATES, \$M.

	1974	1975 (preliminary)
Developed countries	2,270	4,079
Canada	1,962	2,854
France	92	318
Australia	—	285
Japan	38	264
Norway	188	200
Other	190	190
Developing countries	386	238
Mexico	56	172
Other	330	66
International organisations	610	1,873
World Bank	500	1,250
Other	110	623
Total	3,226	6,212

Source: Morgan Guaranty.

has been particularly true for Canadian borrowers, who accounted for almost half of all new foreign bond issues in the U.S. last year. A further inducement has been the removal of the Canadian withholding tax on interest paid to non-residents by Canadian corporations on borrowings of five years or more.

Among other issuers, a sizeable chunk of new borrowings—a little under a third—was

accounted for by international organisations, with the World Bank figuring prominently. Though issues by non-Canadian private borrowers remain in a distinct minority, they are also clearly on the increase.

Foreign corporate issues launched during the past year have included \$100m. of bonds by ICI, a similar amount of convertible bonds by Matsushita Electrical and \$150m. of notes accepted as common practice

Petroleum's North American financial subsidiary. In addition, BP, in partnership with its sister company, Standard Oil of Ohio, raised \$1.75bn. through a private placement—the largest ever made by any borrower in the U.S.

There is no doubt that the U.S. bond markets are highly discriminating about foreign borrowers, and even those with the most impeccable credentials are obliged to pay a premium over the rates available to comparable U.S. corporations on similar issues. In addition, the disclosure requirements exacted by the Securities and Exchange Commission are fairly strict by the standards of many European countries and are thus likely to deter those foreign companies which make a practice of

Whether foreign issues will continue to grow at their recent pace in the next few years remains to be seen. The trend is almost certain to be influenced by relative interest rate levels, which are unlikely to move consistently in favour of the U.S. This was recognised last August when the European Investment Bank abruptly cancelled a planned \$100m. note issue in the U.S. and shifted it to Europe to take advantage of the better conditions prevailing there.

## Encouraging

In the longer-term, the capacity of the U.S. markets to absorb international issues is likely to be influenced by statutory restrictions imposed on the amounts of foreign securities that may be held by many big American institutions in their portfolios. But it will be some time yet before such constraints have any major impact. In the meantime, foreign bond issues have undoubtedly got off to an encouraging start—all the more so when one recalls strenuous competition among American borrowers for funds during the early months of last year.

The rise in foreign bond

issues in the U.S. last year is in sharp contrast to the much slower rate of growth in direct lending to non-residents by banks in the U.S. This rose by only about \$2bn., compared with a rise of about \$11.7bn. in 1974. The major reason was a substantial repayments by Japanese borrowers, to whom extensive credit had been made available the previous year.

Leans to less developed countries continued to increase strongly, however, rising by about \$3.8bn. during the first nine months of 1975, according to Morgan Guaranty. But this trend is expected to be reversed during 1976 as domestic loan demand picks up, though there will probably be a good deal of refinancing of existing LDC debt by American banks, which hold about 40 per cent. of the total.

In addition to the deterioration in the creditworthiness of a number of oil-importing LDCs, U.S. banks' resistance to extending further new loans to them is being hardened by the strains on their own capital positions. Furthermore, the questions raised recently in Congress about bank loans to LDCs could lead to additional caution in this area.

Guy de Jonquieres

## Three good reasons to make The Northern Trust part of your U.S. business strategy.

## Insurance

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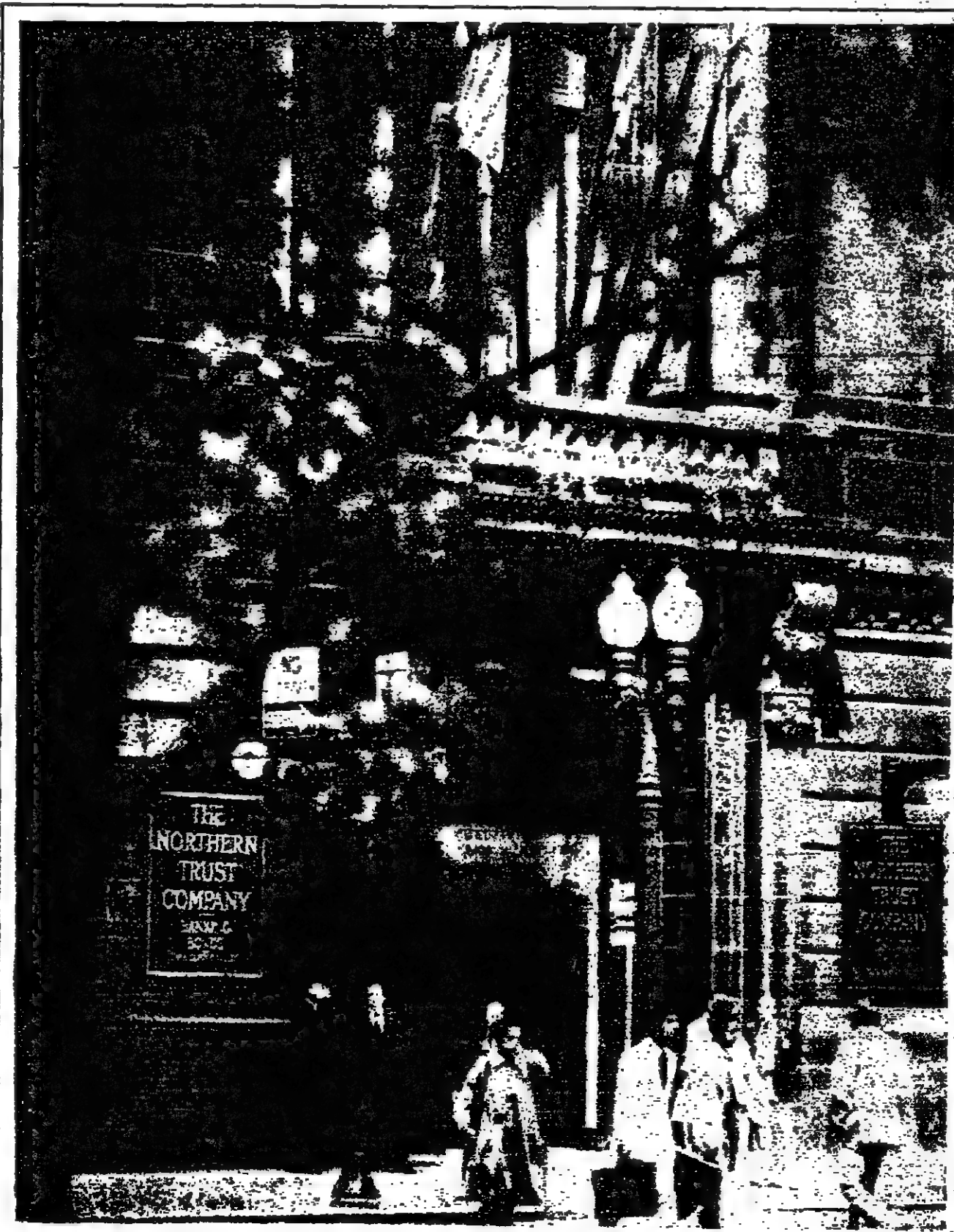
with the payment of insurance premiums that run to well over \$10,000 a year. Manufacturers are sued when products prove to be defective; directors, lawyers and accountants are regularly the targets of legal action. It is difficult to get directors to serve on Boards without insurance to cover their liability. The law has been interpreted in a manner progressively more sympathetic to the consumer, and the area of liability has widened dramatically in the past few years. All this has led to increased claims payments for the insurance industry.

In the longer term, the future of the industry seems to depend on two main variables—the degree to which managements have learned from the disaster of 1974-75 and the resolution of the auto insurance problem. The simple difficulty of auto insurance is that every person is considered to have the right to auto insurance, no matter what type of risk he is, and that the fair cost of the insurance is often greater than the insured can afford—in a country where a car is a necessity to anyone living outside the centres of two or three cities. No fault is an attempt to remedy the problem by eliminating the costly business of legal action in small accidents. It is not the whole answer, however, and this is one line of business where a company cannot entirely protect itself even with excellent risk selection, since it is obliged to take its share of the "assigned risk" market—insuring those who cannot find insurance through normal channels. It is easy to see that even if the industry were to improve its standards across the board, it would still have to take the risks its own underwriters had rejected. Adequate rates would be a satisfactory theoretical answer, but in practice this would lead to another insoluble problem, that of people who must have a car to work being unable to afford to insure it. There is no solution in sight at present.

Outside the auto insurance area the picture could be a great deal more encouraging. Insurance is an essential product, and volume growth over time tends to be above average. There is a steady stream of investment income, which even in a good underwriting year makes up over 80 per cent. of total profits, and is highly predictable. Commercial insurance underwriting is unregulated, and success is basically a matter of putting profits before volume and choosing risks wisely and pricing them properly. American International Group's results in 1974-75 proved that this can be done even in the worst of times.

What is basically needed is strong management. If the lesson of the past two years has been learnt, the future could see higher and more stable profits along with less rapid revenue growth. Otherwise, as soon as the current pressures ease, standards will be relaxed a little, reserves will be run down to increase current earnings and stock prices, price competition will resume, and another cycle will be on its way. Industry observers are watching with interest to see whether the old pattern is to be repeated, or whether there will this time be a real reform.

By a Correspondent



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# Chicago moving to centre stage

ONE OF Chicago's largest banks is in the midst of a catchy advertising campaign under the slogan: "We'll find a way." It is a slogan that could equally apply to Chicago as a whole; the city is rapidly acquiring the reputation of being among the most adventurous and innovative financial centres in the U.S.

Although the city itself still suffers from something of an inferiority complex because New York has for so long been the heart of the American financial system, this is now beginning to change. In the past few years a number of foreign banks have set up branches in the city, the options exchange has broken new ground in the trading of stocks and has so far

been a great success, and the thriving commodity markets of the Board of Trade have diversified into new areas, also with a good deal of success. Much to Chicago's pleasure, meanwhile, a recent survey showed that for the first time there are now more stockholders in the Chicago area than in the New York region. In recognition of this many of the major brokerage firms have their largest offices in the city, although their headquarters remain close to Wall Street.

For, despite Chicago's rapid development, there is still only one American capital market and that remains centred on New York. However as a major user of capital, and a major

provider of it, the Chicago area does have a number of special features. To begin with, Chicago's position at the centre of the country has made it the hub of the U.S. transportation network. O'Hare Airport is the busiest in the world, almost all the major railway companies still serve Chicago and myriad truck lines have terminals in the area as well.

While this has historically made the city a natural centre of manufacturing industry and of retailing—Sears Roebuck the great store chain which began selling by catalogue in Chicago because of its location is still headquartered in the city—it also reflected the fact that much of the nation's agricultural pro-

duction, particularly livestock, used to be shipped through Chicago. The commodity markets, usually accepted as the world's largest, are still in the city, even though much of the livestock is now handled elsewhere. This in turn means that the city's banks remain interested in agriculture and draw a noticeable part of their funds from the agricultural sector.

Farming has become very big business, with gross farm receipts in the year to September 30, 1975 some \$102bn. roughly the same as the Defence Department budget and twice as much as they were ten years ago. Thus Chicago still faces firmly in two directions: towards the industrial centres of the Mid-West and towards the great crop producing plains that stretch westwards.

In the recession of the past two years Chicago has suffered a little more than the rest of the country. In past downturns the city has usually fared better than other major centres, but this time its unemployment rate climbed several points above the national figure and it is still higher. Bank analysts say that this reflects the City's position as the centre of a "basic manufacturing area," which made it very vulnerable when consumer demand began to fall off sharply. The signs are that demand is now picking up steadily, and the fourth quarter results of many of the medium-sized manufacturing companies in the area have made more cheerful reading than for some time past.

## Forbidden

This has inevitably had its effect on the area's banking community, which itself has a number of features peculiar to the State of Illinois. Under Illinois law banks are only allowed to operate "under one roof" and branch banking is forbidden. This law has been slightly modified so that banks can operate out of one building next to their main office, but in essence it is unchanged. This means that the State has some 2,000 fully independent one-office banks, ranging from major international banks like Continental and First National Bank of Chicago to tiny institutions in small towns.

The burden of providing capital for local industry, which has needed to finance high inventories and sluggish business over the past two years, has largely fallen on the larger banks, who have generally been able to provide plentiful short-term credit to the larger companies particularly in the past nine months. The smaller companies have until recently had great trouble in arranging suitable long-term debt.

With the stock market down until the latter part of last year, rights issues have been few and far between, although some Chicago brokers believe that a number of companies in the area are shortly going to try to raise new capital on the equity markets. Anxious to replace their medium-term high-interest debt with longer-term arrangements, many companies have been concentrating on re-ordering their debt position, with varying success. In the past few months they have been greatly helped by private placements by local insurance companies' or pension fund managers, and this is being taken in the city as a further sign that long-term capital is now in greater supply than for some time.

There are still fears in the area that there will be a capital shortage later this year, but they are receding as the projections for the rest of the year that the economy will go on getting healthier are digested. From the point of view of the investor, as opposed to the company manager, the situation also seems to be improving, and Chicago has, like other areas of the country, benefited from the upturn in the stock market.

In particular the options exchange developed in the city has proved a major addition to the range of financial institutions. The exchange, which has now been copied by two other financial centres in the U.S., and has been closely watched by the Stock Exchange in London, now lists some eight stocks and appears really to have come into its own during the recent surge in the market. The Options Exchange, which trades on its own very hectic floor in the Board of Trade, is now the second largest stock

exchange in the country in terms of volume.

Investors who are using it—most part not involved—do so either as a speculation or as a hedge for their investment. Chicago brokers say that the fact that the options market can provide a hedge for an investment in a stock has encouraged a number of very cautious investors to re-enter the market. The exchange rejects the charge that it has itself been responsible for the surge in New York and says that its stocks have not behaved any differently on the NYSE than many other equities which are not quoted on the Exchange. The options exchange now has some 1,300 seats and most brokers are agreed that it has significantly increased the liquidity of the stock market. Exchange officials are in no hurry to add further stocks to their list but are now actively investigating going into puts to match the calls.

## Constantly

If the institutions do enter the market in due course this will inevitably have a major effect on it, as the involvement of major investors and sometimes smaller investors has had on the commodity markets. The Chicago Board of Trade, which oversees all of them, has seen the number of items traded increase constantly so that now, in addition to the ordinary commodities, there is a brisk trade in mortgage rate options and there is talk of a chemical exchange as well.

Somewhat surprisingly the frenetic activity on these exchanges is not widely reported in Chicago. Nevertheless, many of the Chicago banks, while staying out of actual commodity trading, are in the business of putting up "margin money" and they watch the markets closely.

The local banks have also been watching two other developments with close interest. The first has been the enormous increase in the number of foreign banks that have opened offices in the city in the past few years. These range from banks which seek to tap the "ethnic" market in Chicago and hope that, for instance, Greeks will patronise

a Greek bank and so on, to major European and Japanese banks seeking to service existing American multinational clients or to pick up new business. Barclays has taken the matter a stage further and gone into retail banking, although it is as yet perhaps too early to say how well it is faring.

The area around Chicago is heavily involved in international trade and thus has proved increasingly sensitive to economic conditions in the rest of the world. And for their part the larger Chicago banks have been expanding rapidly in other parts of the world and have become very adept at international banking in a comparatively short time.

In Chicago as elsewhere, of course, there is some discussion about the fact that, while American banks are restricted to operating only within one state, some foreign banks are able to operate in more than one state, giving them, in the eyes of some bankers, something of an unfair advantage. While the foreign banks tend to argue that American banks should not complain since they can set up as many branches as they like if they open in Europe, both foreign and local banks in Chicago have been watching with the greatest interest the growth of the so-called "Edge Act banks."

These are American banks from other states which have set up offices in Chicago and are so called because the "Edge Act" is the statute under which they are regulated. While these banks have not opened retail offices, and are prohibited by law from so doing, they have recently moved a good number of their loan service officers to the city. They argue that they can provide much better service for companies who may have borrowed money, say in California for a plant in Los Angeles but who may have their corporate headquarters in the Chicago area.

Such banks insist that they are not soliciting deposits of any kind and are adhering closely to the federal rules, but there are some bankers in Chicago who wonder whether these Edge Act Banks may not be the thin edge of the wedge and that this is the first sign of an attempt by some banks to

broaden their operating get round the law at a time.

Apart from their banking services many banks have very active departments, and there is a substantial amount of trade in the area, some of it by Chicagoans who have south to Florida to re-still keep the bulk of money in the city.

The major institutions in Chicago are optimistic about the year ahead, in marked contrast to their gloom last year before. On the exchanges there is some tension that the harvest will not be quite as good as last year's, but that is temporary, the awareness that Russian harvest and American harvest could produce a crop glut that have a catastrophic effect on the crop prices, at least short term.

## Apprehensive

The banks seem to it the recovery is "on tri this year and hope the dent Ford will cost allow it to find its o' and resist the tempt refits, as the electio closer. They are less about next year and a sive that the combinat modified boom in al trilled countries coul the savage inflation of three years, particu there is once again a of key raw materials.

Despite these clouds horizon, however, Ch in optimistic mood. At val centre it may neve New York, but most bankers and brokers w exchange their life Chicago for New Yo with the higher sala New York-based comp anding that they have Chicago-based executi them to move to M Chicago is, as Ameri cal in good shape and cial community shares the general optimism.

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Profit before tax	\$282,054,000

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# Computer banking faces problems of law

COUNTLESS SCIENCE fictional stories have portrayed futuristic cashless societies based on the everyday use of universal credit cards. While many experts argue convincingly that a true "cashless" society could never be created and that some form of money would always exist, the American banking industry is now closer than ever before to making this once-fanciful dream a reality.

The first hesitant steps towards creating electronic funds transfer systems (EFTS), the computer hearts of this technological fantasy, grew out of the banking industry's near desperate need to simplify and streamline the growing volume of credit and debit transfers.

With the annual volume of cheques in the U.S. now conservatively forecast to more than double from the present 26bn. over the next ten years, the only arguments centred on when the present system would collapse, rather than if it would. Independent studies suggested that the day of reckoning could be postponed a long while even at a modest rate of progress towards EFTS.

From this humble idea, and spurred on by bank competition for an ever-increasing slice of the consumer deposit and loan markets, plans were quickly adapted and expanded to include chains of consumer bank computer terminals (CBCTS) and point-of-sale terminals (POSTS).

In an industry where convenience of location and mass market saturation are the keys to growth, the thought of expanding without incurring all the costs and red tape of opening actual branches was very appealing. In theory, both types of terminals—which would be not unlike the existing cash dispensing machines in appearance—could technically be located any distance from the parent bank's EFTS.

Despite some superficial similarities, the functions of the two types of terminals would be very different. The CBCTS (which are sometimes called automated teller equipment) would be aimed at getting new

bank customers by providing virtually all existing bank counter services in locations the bank had not previously covered. By identifying himself through a secret code and a plastic card, a customer would be able to draw cash, deposit funds and even transfer money between accounts.

By way of contrast, the POSTS would all be located in key retailing outlets over any area covered by the bank. Again after identification, a bank customer would be able to purchase goods by instantaneously transferring funds from a current account or credit account to the retailer's account.

Although no-one would pretend that all the technical difficulties of creating this mass of essential electronic hardware have yet been overcome, there is not the main obstacle to continued progress. The only serious problems, almost without exception, arise either from bitter legal challenges or Government red-tape.

## Ruling

The whole fuss came to a head just over a year ago when the Comptroller of the Currency, Mr. James Smith, issued a controversial ruling that neither CBCTS nor POSTS were legally bank branches. He argued that the transactions were never completed until the electronic signals had reached the bank's main computer and that this was where the branch was based. His decision, which effectively said that the national banks could extend their electronic market coverage through existing State branching limitations, caused a terrible fuss under the existing 1927 McFadden Act. National banks are prohibited from branching more widely than State laws permit and in most cases, these laws are so restrictive that out-of-State banks are effectively barred from moving in.

The smaller banks across America, which rely to a large extent on such laws and their geographic isolation to protect themselves from competition, filed countless lawsuits challenging the Comptroller's

ruling. Subsequently courts in various different States have handed down different confusing views and the whole matter now seems headed for the Supreme Court.

In the interim, this country's largest banks all seem to have temporarily suspended their different plans. First National City Bank of New York and Continental Illinois of Chicago, two pioneers in the field, are both using their "out-of-State" terminals as cheque guarantee machines. When legal clearance comes, these could be swiftly converted into POSTS and CBCTS.

But while the commercial banks are effectively stymied, as to maintain bank set the country's savings and loan limit monopolies, it is institutions are hardly going certain which Federal ahead with their own plans. would have authority Like the huge retailing com- composite national net- cerns, such as Sears and Mont- gomery Ward with their own small banking vehicles, the aim is to corner as much as possible of the \$800bn. consumer deposit market and the \$200bn. consumer credit market. In both cases, the present State branching limitations do not apply. The whole question of electronic banking also raises some thorny regulatory problems which have yet to be settled.

Jay I.

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The 25th Soviet Party Congress, which starts in Moscow tomorrow, will pass judgment on the achievements of the last five years and also lay down overall Soviet policy until 1980. David Lascelles reports

## Ripples important to the West

FOR MONTHS, the Kremlin has been undergoing its most expensive facelift since the Revolution. Towers have been repainted and the ancient palaces and churches repaired. Even Red Square has been painstakingly repaved, and most of Moscow has received a lick of paint. The scene has been set for the biggest political event in the Soviet Union for years, the 25th Party Congress which opens tomorrow at the glass and marble Palace of Congresses just inside those famous red brick walls.

Not that the event will be surrounded by the customary Russian secrecy. Soviet radio and TV will beam out the proceedings to the world, dozens of speeches will be published in full in the Soviet Press, and the hall will be packed with thousands of delegates from home and abroad.

The star of the occasion will be Mr. Leonid Brezhnev who has been in the limelight since he stepped into a speech which could last up to six hours. Later in the week it will be Premier Alexei Kosygin's turn, and, significantly, the Russians have not yet said when the congress will end, but it could last for 10 days.

### Decided

However, the theatricality—gum even—of the Congress could not be allowed to conceal its importance for both Russians and the outside world. Little may happen in the way of debate, a forest of hands to greet each resolution, and a selection of party officials to be elected. But for the Kremlin this is a major event. It will pass judgment on the achievements—or lack of them—since the last congress in 1971, and will lay down the policy in all fields up to 1980. It is any guess, the resolutions of the 1971 Congress were still being quoted a week as the basis for policy.

Most important of all, the Congress will tell us whether Mr. Brezhnev proposes to resign or not.

The Russians lay great store by the simple fact that a Congress is held at all. The Chinese failure to hold a People's Congress for 10 years, and then only in secret, was seen by Moscow as a sign of deep division within the Peking leadership, and probably rightly. But this also means that what Mr. Brezhnev omits to say tomorrow is as important as what he says, because he will only broach matters on which there is complete agreement in the Politburo.

His precise choice of adjectives, inflection and sequence will also give clues to deeper Kremlin thinking, and not just for Kremlinologists. The party faithful who live by such things will get the message too, and the whole machine will thus be reprogrammed for the next five years.

And what kind of message will they receive?

Mr. Brezhnev will be out to paint as positive a picture as possible of Soviet achievements. Bearing in mind that he will be going back to 1971 this should not be too difficult. Detente has made great strides in Soviet terms since Mr. Nixon first went to Moscow in 1972; there have been two SALT agreements, and the Helsinki conference; many European problems have been resolved with the normalisation of East-West German relations.

Soviet allies were also victorious in Vietnam and Angola, and it can be claimed with justice that socialism is now more widely established in the world. On the other hand, the Kremlin also faces great difficulties, and it will be important what Mr. Brezhnev makes of them.

Starting with the Russian reputation of the Soviet-U.S. trade agreement because of the row over Jewish emigration, the pace of detente, which the last Congress declared to be central to Soviet policy, has slackened

noticeably. Mr. Brezhnev does not have a new SALT agreement or any evidence of movement towards disarmament to present to the Congress. And despite Helsinki, the atmosphere in East-West relations is the worst for some time.

### A choice

Mr. Brezhnev has a choice. He can ignore the souring and play up Helsinki as a symbol of continuing detente. Or he can admit difficulties, blaming them though on reactionary forces in the West. The second course would prepare the Soviet public for a setback on the detente front and make it easier for the Kremlin to justify a change in policy if things got really bad in the years to come. On the other hand, an admission of trouble on a central aspect of policy would not look good, and Mr. Brezhnev will almost certainly conclude that detente will succeed with greater effort.

There is no doubt that detente will remain high on the priority list despite some recent rumblings in the Soviet Press about the country's ability to survive without the West. Though comments like this reflect the anxiety to which is always lurking in the background, the cost of pursuing detente is still very small. Since 1971 the Russians have yielded little, either materially or in principle, but have achieved a more accommodating relationship with the West and

the satisfaction of a mounting pacifist lobby there. This is even true of the U.S. Congress which, though deeply split over detente, refused aid for anti-Soviet movements in Angola. Furthermore, recent economic disasters make the need for Western technology, and particularly money, more pressing.

What will be revealing is the phraseology in which Mr. Brezhnev couches detente, and the qualifications he appends, if any, for these will become chapter and verse for the rest of the decade.

A greater dilemma poses itself over the Russians' failure to organise a conference of European Communist parties in time for the Congress. Preparations have been going on for nearly two years, and the conference should have been a triumphant follow-on to Helsinki, or a triumphant prelude to the Congress, depending on its timing.

He will, however, be able to point to growing solidarity within the Soviet bloc, particularly following the recent Warsaw meeting of party secretaries who resolved "to step up the struggle against bourgeois ideologies and propaganda."

China is bound to get a passage on its own, and it will be carefully worded. The current power struggle in Peking, along with tentative signs of progress in Sino-Soviet relations—like the recent exchange of prisoners—demand that all avenues be kept open. Ritual condemnation of Moscow could be neither too useful nor too dangerous.

Significantly, Mr. Brezhnev made no last-minute concessions to achieve policy goals in time for the Congress, either in the Politburo, but the chances of East-West relations, confounding the



Mr. Leonid Brezhnev: his opening-day speech could last six hours and what he chooses to omit will be as important as what he says.

Western theory that he was ship look small. Despite the intense speculation surrounding the political and physical health of Mr. Brezhnev, now 69, there adds to the evidence that his political position is strong, and that the hard-liners are holding their own in the Politburo.

The task of reporting on the economy will be the hardest. Following the harvest disaster and the publication of a Plan with strikingly low growth targets, he is bound to steer a realistic course and point to the fallings. But by setting the economy in a broader perspective, he can claim steady growth since the last Congress, higher wages, better supplies, and contrast this with recession and inflation in the West. The Plan, however, is conspicuously bare of new ideas on how to improve efficiency—though it calls strongly for it and it will be much.

### Mundane

But he may be staying on for more mundane reasons. The Congress is a momentous occasion without Mr. Brezhnev stepping down too, and if he has decided to resign, he may do it at a party plenum later on to avoid jolting the system too strongly for it and it will be done.

Foreign trade will be a key passage, and his words about trade with the capitalists will complement whatever Mr. Brezhnev says about detente.

After a few days the Congress will go into closed session to elect the members of the Central Committee Secretariat and the Politburo, the two Politburo men who will top the list above the Congress are the right ones, this can only be a good thing.

But the disaster does not appear to have sparked a witch-hunt and they look safe.

In a curious but revealing ritual, the results of the Politburo elections will be read out, not in alphabetical order but in order of precedence, giving a time for the Congress to strengthen the likelihood that he will stay on to achieve them rather than suffer politically because of it.

An important consequence of the Congress is that the whole Soviet machine will shake off the paralysis that such a great event always engenders. Decisions that were delayed because of uncertainty over policy, will now be taken. Functionaries who feared the chain of power into which they fitted would be chopped by a reshuffle, will act with new authority.

This revitalisation will flow out into the whole Soviet bloc where governments have been waiting for their cue from Moscow. Eventually, the ripples will reach the West, in the form of more decisive diplomacy and business dealings. Providing the noises emanating from the Congress are the right ones, this can only be a good thing.

Plenums are not announced in advance, so there would be no build-up of speculation.

Lower down the hierarchy, some small changes could occur. Mr. Arvid Pelshe, the Politburo's oldest member at 76, may be replaced. There is also an outside possibility that Mr. Dmitri Polyanski and Mr. Fyodor Kulakov, the two Politburo men responsible for agriculture, will suffer on account of the harvest.

## Letters to the Editor

### Gifts to heritage

Mr. C. Prestige.

It is to be hoped that the Chancellor of the Exchequer, in the next Finance Bill, would make those who are charitable minded to help the performance of the arts, especially opera and ballet, companies which need subsidies to continue, in a more generous way than at present. I put forward two suggestions here: already exemption from capital transfer tax with-  
drawal for gifts to heritage such as the National Gallery, the British Museum, the Royal Opera House, the National Theatre, the National Library, etc. This has been done since 1972, for estate duty purposes. There seems no logical reason why opera and ballet companies should not be the beneficiaries of an equal privilege. Any potential supporter of the arts may have a substantial income, possibly taxed on its death at 55 per cent, but not in the way of disposable cash. It would be reasonable to allow such a person greater relief than is at present available.

It would be logical for (not merely basic) annual income tax payable on a covenant, provided there were suitable safeguards to prevent a, such as (a) the cove-  
nant was limited to opera and ballet companies; (b) the donor could not increase his personal net income as a result of giving the covenant; and (c) the amount of the covenant did not exceed a proportion of the donor's income.

This way, generosity in one's own life will be on a par with the vital advantage of estate duty relief, which is a more beneficial which might be made.

Prestige,  
20 Square,  
Oxford, W.C.2.

### Parliament in Europe

The Director, Social Reform Society.  
—Jacques Arnold (Feb. 11) very rightly prefers a local proportional system to a present single-member one. I am not sure that the European Parliament, but just what does he mean by that?

A proportional system is only preferable to any other system, and any system of election in regional constituencies will be much more to put into practice (the constituency boundaries will for most part draw themselves) will go some way towards meeting the claim of the Scots, the Welsh for their own representation in the EEC. But are the votes in such a system to be cast and counted?

There are two broad possibilities. One is to require voters to cast a party vote in preference to their own. That has the advantage of being familiar to our eight EEC partners, it has the grave disadvantage of tending to freeze voting patterns of the existing parties, which may or may not be relevant to European affairs. The second alternative is a single transferable vote, in which the voter number can be put in the order of his preference on party lines or not as enough.

he chooses. The great advantage of this is that the voter does not have to choose between the national parties he normally supports, he cannot do so without picking out one of his several candidates for his "1," and he will be encouraged to make that choice on the basis of the candidates' attitudes to European questions.

Voters will, for example, be able to determine whether the EECs they elect shall be mainly of the kind that want to hasten towards a true federation or of the kind wanting an "Europe des Patries." European parties could develop across the national lines at any speed the voters may wish. The system is also familiar to several million U.K. citizens who already vote 1, 2, 3 in Northern Ireland or in their professional associations, trade unions, etc.

Enid Lakeman,  
6, Chancel Street,  
Southwark, S.E.1.

### CTT and the economy

From Mr. N. Finch.

Sir—As one of the participants in the recent EEC "Market Access Report" considering the implications of capital transfer tax, I do not think I can let Lord Brown's letter of February 13 go by without some reply.

His unkind remarks on small businesses are quite unfounded and I do not intend to dwell upon them. He agrees however, that when the entrepreneur dies his business will have to be sold to pay the tax, but suggests that only one third needs to be sold. This is not a practical solution for who wants one third of a farm or business as an investment? No one other than the state as a payment in lieu of tax. This is now quite obviously the object of the exercise, as we all know it has been recommended by prominent Government Ministers.

In any event the entrepreneur, with creative ability will not continue to build up a viable and productive business unit if he is not able to decide its future on his own demise, and knowing that the state will step in and ruin it just as it has all the other industries it nationalises.

CTT is undoubtedly damaging our economy; many letters appeared in the columns of your paper and numerous organisations made submissions to the Chancellor before its introduction. Most were ignored, and the forecast of widespread unemployment, recession and lack of capital investment are now well and truly with us. The Government obviously does not want to listen, yet it bemoans the lack of improvement in our economy.

Reduction of capital by CTT removes security, confidence and collateral to enable borrowings for expansion.

Lord Brown continues with the present political claptrap about even distribution of wealth. If inflation were controlled and income tax levels reduced to encourage workers particularly young men to save, this would enable more to start out in business themselves thus creating more wealth in more places, surely a better way of distributing it.

As regards the balance of the programme, those of us who took part would have loved to have seen Mr. Brown present through-  
out. It was not our fault that the BBC's that he was not there; we had little opportunity to put our problems to him or to refute his suggestion that you can make provision if you do it early enough.

The programme is produced for the mass of the population and as such I believe gave a fair view of the tax and its anomalies as seen by the general public, and confirmed by comments which I have received.

Nigel Finch,  
Woodlands Farm,  
Cheddorth, Cheltenham,  
Glos.

### Where is the difference?

From Mr. R. Eos.

Sir—Yet again we have the crocodile tears of interested parties decrying the inequities of capital transfer tax which has as its purpose the equalisation of the country's small and medium-sized businesses, but they will not carry out their proper function if their assets are continually stripped by confiscatory taxes on capital.

Cotnam,  
Europe House,  
World Trade Centre, E.1.

### Increase the wealth

From The Chairman, The Legislation Committee, Association of Independent Businesses.

Sir—I found Lord Brown's apology (February 13) for the effects of capital transfer tax on smaller businesses neither convincing nor original.

Of course one cannot deny that some smaller businesses are bad. They can, however, be forced to choose between improvement and extinction by the operation of the market or by the operation of legislation like the Factories Acts, whichever is appropriate. To justify a blunt fiscal instrument like CTT, which hits indiscriminately at the good and the bad (indeed the good harder), because a few businesses are "nasty in many respects" is unintelligent.

Again I agree that it is possible in some businesses, though only a small proportion, for the shareholders to sell a third of their shares to, say, ICGF to pay CTT. Taking in an outside shareholder should be a decision reached deliberately on business grounds, not one forced on fiscal circumstances. In any case, even though control may be retained after one CTT payment (as in Lord Brown's example), that control will last only until a second payment has to be made, if that also is of one third of the (remaining) value.

Going beyond the effects on smaller businesses particularly, Lord Brown implied that he and numerous others believed that CTT would prevent the perpetuation of the current distribution of wealth. Like most people, I should like the trend of ever wider distribution of wealth to continue. I cannot see how the state's confiscation of privately held wealth can do anything but reduce the total amount in private hands, with the probable result that that remaining will be held by fewer and fewer people. In short, CTT will increase and not reduce the concentration of privately-held wealth, while it will allow the state an ever more dominant role in our affairs. Lord Brown and his friends delude themselves if they really believe that this is what the majority of people in

this country want.

As for the redistribution of wealth among the people is to be achieved, then it will be done as it has been done in the past, by increasing the total amount of wealth in the country. The main instruments for this will be the country's small and medium-sized businesses, but they will not carry out their proper function if their assets are continually stripped by confiscatory taxes on capital.

Cotnam,  
Europe House,  
World Trade Centre, E.1.

### Correct to concentrate

From Mr. G. Prescott.

Sir—Full of indignation, Lord Brown sat down and wrote to you (February 13) about the BBC's biased treatment of the subject of capital transfer tax. Used also by Mr. Joel Barnett's poor showing as advocate for the defence of CTT, he further criticised the programme for the "interrupted" opportunities which the Chief Secretary to the Treasury was given to reply.

Who could have been better qualified? Nobody can pretend that the BBC was responsible for Mr. Barnett's only standard reply to the question of CTT. It is immediately payable on death in respect of the property which passes to a surviving spouse. This is admittedly an improvement on the previous estate duty position in that it delays the incidence of the tax.

I did not infer, as he did, that "all small businesses were benevolent, worthy and had excellent employee relations" or that necessarily "large companies failed in these respects," but rather that the employees who were interviewed on the programme were not representative of the more personal and individual atmosphere which they enjoyed and which they felt to be more incompatible with employment in a large organisation.

Lord Brown cannot pretend either that the sale of a third of a private business to Industrial and Commercial Finance Corporation is the universal answer for the small business owner. Even assuming that the ICGF could fulfil this role in every case, and that a value acceptable to both parties could be agreed, proceeds from the sale of a third of the equity would not cover the CTT payable on the whole value of the enterprise, calculated at a rate higher than 33 1/3 per cent.

Consequently, Lord Brown's letter is not strictly fair, what is most worrying is that he should say "This type of unbalanced programme should not be permitted." Is he advocating censorship?

The BBC could not possibly have covered the whole subject of CTT in one short programme and it was surely therefore correct to concentrate on one of its more controversial aspects.

G. A. Prescott,  
Gatehouse Cottage,  
Lock, Partridge Green,  
Sussex.

### Handling at Heathrow

From The Chairman, Chisling Aliops.

Sir—Mr. Panti's letter (February 19) will doubtless strike a chord in the hearts of businessmen in a hurry. Whether the authorities at Heathrow will be equally affected is—on past experience—highly doubtful.

So, rather than wait for improvements to baggage handling, why not try eliminating such handling as far as possible. Most businessmen travel light—say one small suitcase plus briefcase. Only European airlines provided racks for such carry-on baggage, the problem would largely disappear. Racks containing carry-on luggage could be kept locked during flight.

As security checks, the present searches are patently ineffectual in any case, while "the authorities" at Heathrow have obviously never heard of the electronic scanners already in use at virtually all other major airports. Incidentally, the cost of installing electronic equipment must surely be vastly cheaper than the existing armies of security personnel, quite apart from the greater convenience to passengers.

Peter H. Tray,  
Victoria House,  
Southampton Row, W.C.1.

### Labour and capital

From Mr. M. Greener.

Sir—Mr. Green, of Indemnity Guarantees Trust states (February 17) that he "would be glad to join in such a campaign" regarding the anachronistic and utterly absurd distinction between labour and capital in industrial affairs, a campaign that quotes Mr. Wilson as implicitly supporting in a recent remark that "every man's wage rise means every man's price rise."

It is rather difficult to see how such a quotation can be used to bolster Mr. Green's admirable, if hopeless, cause because the very word "wage" itself, as opposed to "income" or "pay," represents an unequivocal acceptance of the ever-present officer and men attitude within industry, an attitude that both Mr. Green and the many who share his sentiments so eagerly seek to abolish in the interests of a sane and stable economy.

Michael Greener,  
9 Romilly Park,  
Barnet, Herts.

### Funding for R and D

From Mr. W. Foville.

Sir—While agreeing wholeheartedly with the current propo-

## To-day's Events

**GENERAL**  
NUR executive committee meets to discuss proposed British Rail fare rises and service cuts.  
Mr. Michael Foot, M.P., Secretary for Employment, speaks at national conference on employment protection, Hilton Hotel.  
Mr. Jeremy Thorpe MP, leader of the Liberal party, visits Coventry ahead of by-election.  
Lord Denning, Master of the Rolls, addresses the Insurance

**COMPANY MEETINGS**  
See Week's Financial Diary on Page 25.  
**OPERA**  
D'Oyly Carte Opera in The Gondoliers, Sadler's Wells Theatre, ECI, 7.30 p.m.  
**MUSIC**  
Felicity Lott (soprano) and Graham Johnson (piano) perform Schubert, Poulenc, Rouse and Wolf, Purcell Room, EMI, 8 p.m.  
**SPORT**  
Tennis: European Nations Cup, Britain v Italy, Nottingham.

# THE BANKER

## The City needs to find its voice

The City of London has hardly provided a shining example of good public relations. In this issue the Member of Parliament for the City of London and Westminster, Mr. Christopher Tugendhat, urges the City to do more to combat the distrust in which it is held. At present the City's case too often still goes by default.

## Towards a world central bank

Professor Harry Johnson discusses how to design and keep on the rails an international institution that can behave like an ideal national central bank but on a world scale.

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## BOC stepping up investment programme

Figure 1. Aerial view of the study area. The area is divided into four quadrants by the main road and the river. The area is divided into four quadrants by the main road and the river. The area is divided into four quadrants by the main road and the river.

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## INSURANCE, PROPERTY, BONDS

## OFFSHORE AND OVERSEAS FUNDS

[illegible][illegible]

	Feb. 20	Feb. 19	Feb. 18	Feb. 17	Feb. 16	Feb. 15	A year ago
main index	65.81	65.25	65.51	65.68	64.00	63.47	57.51
interest	62.78	63.38	63.23	63.14	59.91	59.51	57.86
ind. Ordinary	591.5	596.7	597.5	603.5	40.0	40.5	260.5
disc.	106.5	105.9	105.9	106.6	206.9	214.6	407.4
ind. Yield %	9.29	9.27	9.28	9.19	9.32	9.17	7.51
govt. ind. yield	13.40	13.29	13.29	13.11	13.32	13.00	12.10
ind. bonds (in %)	9.55	9.51	9.54	9.70	9.58	9.50	8.50
ind. market	6.810	6.810	6.810	6.810	6.810	6.810	6.897
ind. market	—	66.67	66.28	67.00	64.74	67.00	62.45
ind. market	—	15.435	14.981	15.105	15.420	15.268	15.240

HIGHS AND LOWS				S.E. ACTIVITY	
1965		1966		1967	
High	Low	High	Low	Feb. 20	Feb. 16
55.21	49.35	137.7	49.10	Indust.	283.7
82.116	47.70	181.56	47.70	Util.	189.0
54.6	50.53	150.3	50.53	Speculative	71.5
50.76	37.0	291.17	43.70	Com. & Govt.	119.0
51.7	146.1	54.5	50.5	Day A/P's	186.0
37.17	130.72	108.72	50.5	Indust.	187.9
64.9	195.5	108.72	50.5	Govt.	195.1
182.78	25.70	181.04	50.5	Total	243.5
					246.5

	Feb. 12	Feb. 19	Feb. 18	Feb. 17	Feb. 16	Feb. 15	A year ago
All Group.....	186.01	158.49	159.38	189.45	169.02	169.98	105.38
Life.....	170.77	173.15	175.99	174.12	175.52	174.85	110.75
Acc. & Gen. Ins.....	5.48	5.41	5.38	5.32	5.40	5.46	7.31
Life (excl. Nat'l).....	9.72	9.85	9.91	9.92	9.88	9.90	6.40
Life (incl. Nat'l).....	162.97	155.32	166.13	166.31	165.75	167.01	111.99
Yield pct.....	13.85	15.66	15.96	15.95	15.55	15.53	14.89

## BASE LENDING RATES

d Irish Banks Ltd.	9 1/2 %	Julian S. Hodge	10 1/4 %
o-Portuguese Bank	9 1/2 %	Industrial Bank of Scot.	10 %
o-Canada	10 %	Keyser, Ullmann	10 %
o de Bilbao	9 1/2 %	Knowlesy & Co. Ltd.	11 1/2 %
o de Jerez	10 1/2 %	Lloyds Bank	9 1/4 %
o of Cyprus	10 %	London & European	11 1/2 %
o of N.S.W.	9 1/4 %	London Merc'ile Corp'n	10 1/4 %
ue du Rhone S.A.	10 %	Midland Bank	9 1/2 %
ays Bank	9 1/4 %	■ Samuel Montagu	9 1/2 %
et, Christie Ltd.	10 %	■ Morgan Grenfell	9 1/2 %
ar Holdings Ltd.	10 %	National	9 1/2 %
Bank of Mid. East	9 1/4 %	Northern Comm. Trust	10 %
o Shipley	9 1/4 %	Norwich General Trust	10 %
o Permanent AFI	9 1/4 %	Portman Guaranty	11 %
o Bowater Co. Ltd.	10 %	P. S. Refson & Co.	9 1/2 %
r Holdings	10 %	Rossminster Accepts	9 1/4 %
ouse Japhet	10 %	Schlesinger Limited	10 1/4 %
o-Canada	10 1/4 %	E. S. Schwab	11 1/2 %
ulated Credits	12 %	Security Trust Co. Ltd.	11 1/2 %
erative Bank *	9 1/4 %	Shenley Trust	11 1/4 %
thian Securities	9 1/4 %	Standard Chartered	11 %
o Lyonsais	9 1/2 %	Thames Guaranty	11 1/2 %
Dawes	11 %	Trade Development Bk.	9 1/2 %
ff Brothers	11 %	Twentieth Century Bk.	11 1/2 %
an Lawrie	11 %	United Bank of Austral.	9 1/2 %
sh Transcont	11 %	Willesdonk Ltd.	10 %
London Secs.	9 1/4 %	Williams & Glyn's	9 1/4 %
o Gibbs	9 1/4 %	Yorkshire Bank	9 1/2 %
o Durrant Trust	10 1/4 %		
ound Guaranty	9 1/4 %	■ Members of the Accepting Houses Committee.	
ays Bank	9 1/4 %	† 7-day deposits 9 1/2 %, 1-month deposits 9 1/2 %.	
ses Mahon	9 1/4 %	† 7-day deposits on sums of £10,000 and under 9 1/2 % up to £25,000 9 1/2 % and over £25,000 9 1/4 %.	
ros Bank	9 1/4 %	† Demand deposit 7 1/2 %.	
in & Partners	13 %	† Call deposits over £1,000 5 1/4 %.	
Samuel	9 1/4 %		
are & Co.	9 1/4 %		

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Insurance Bond	510.37	30.79	0.06	==	United States, W.I.	16.59	01-229
Policy Bond	18.00	6.52	0.04	==	First National Bank	24.12	
Property Bond	510.23	31.79	0.06	==	First National Bank	16.59	
Transport Bond	79.81	30.53	0.06	==	Landmark Sec. As	108.5	311.2
					U & S Super Fund	0.773	
<b>Capital Life Assurance</b>							
Life Insurance, Capital Life Writ.	9802.26511				Property Bonds	234.8	229.8
Life Ins. Feb. 11, 1911	98.65				Prop. Assn. Fd. Ins.	114.8	120.8

[illegible]

Imperial Life Assn. Co. of Canada		W & G. Trust	
Imperial Monies, Guaranteed	71.50	Three Guar. Tr. 1001	100.00
Guar. Fdn. 1000	100.00	Four Guar. Tr. 1002	100.00
Guar. Fdn. 1000	100.00	Five Guar. Tr. 1003	100.00
		Six Guar. Tr. 1004	100.00
		Seven Guar. Tr. 1005	100.00
		Eight Guar. Tr. 1006	100.00
		Nine Guar. Tr. 1007	100.00
		Ten Guar. Tr. 1008	100.00
		Eleven Guar. Tr. 1009	100.00
		Twelve Guar. Tr. 1010	100.00
		Thirteen Guar. Tr. 1011	100.00
		Fourteen Guar. Tr. 1012	100.00
		Fifteen Guar. Tr. 1013	100.00
		Sixteen Guar. Tr. 1014	100.00
		Seventeen Guar. Tr. 1015	100.00
		Eighteen Guar. Tr. 1016	100.00
		Nineteen Guar. Tr. 1017	100.00
		Twenty Guar. Tr. 1018	100.00
		Twenty-one Guar. Tr. 1019	100.00
		Twenty-two Guar. Tr. 1020	100.00
		Twenty-three Guar. Tr. 1021	100.00
		Twenty-four Guar. Tr. 1022	100.00
		Twenty-five Guar. Tr. 1023	100.00
		Twenty-six Guar. Tr. 1024	100.00
		Twenty-seven Guar. Tr. 1025	100.00
		Twenty-eight Guar. Tr. 1026	100.00
		Twenty-nine Guar. Tr. 1027	100.00
		Thirty Guar. Tr. 1028	100.00
		Thirty-one Guar. Tr. 1029	100.00
		Thirty-two Guar. Tr. 1030	100.00
		Thirty-three Guar. Tr. 1031	100.00
		Thirty-four Guar. Tr. 1032	100.00
		Thirty-five Guar. Tr. 1033	100.00
		Thirty-six Guar. Tr. 1034	100.00
		Thirty-seven Guar. Tr. 1035	100.00
		Thirty-eight Guar. Tr. 1036	100.00
		Thirty-nine Guar. Tr. 1037	100.00
		Forty Guar. Tr. 1038	100.00
		Forty-one Guar. Tr. 1039	100.00
		Forty-two Guar. Tr. 1040	100.00
		Forty-three Guar. Tr. 1041	100.00
		Forty-four Guar. Tr. 1042	100.00
		Forty-five Guar. Tr. 1043	100.00
		Forty-six Guar. Tr. 1044	100.00
		Forty-seven Guar. Tr. 1045	100.00
		Forty-eight Guar. Tr. 1046	100.00
		Forty-nine Guar. Tr. 1047	100.00
		Fifty Guar. Tr. 1048	100.00
		Fifty-one Guar. Tr. 1049	100.00
		Fifty-two Guar. Tr. 1050	100.00
		Fifty-three Guar. Tr. 1051	100.00
		Fifty-four Guar. Tr. 1052	100.00
		Fifty-five Guar. Tr. 1053	100.00
		Fifty-six Guar. Tr. 1054	100.00
		Fifty-seven Guar. Tr. 1055	100.00
		Fifty-eight Guar. Tr. 1056	100.00
		Fifty-nine Guar. Tr. 1057	100.00
		Sixty Guar. Tr. 1058	100.00
		Sixty-one Guar. Tr. 1059	100.00
		Sixty-two Guar. Tr. 1060	100.00
		Sixty-three Guar. Tr. 1061	100.00
		Sixty-four Guar. Tr. 1062	100.00
		Sixty-five Guar. Tr. 1063	100.00
		Sixty-six Guar. Tr. 1064	100.00
		Sixty-seven Guar. Tr. 1065	100.00
		Sixty-eight Guar. Tr. 1066	100.00
		Sixty-nine Guar. Tr. 1067	100.00
		Seventy Guar. Tr. 1068	100.00
		Seventy-one Guar. Tr. 1069	100.00
		Seventy-two Guar. Tr. 1070	100.00
		Seventy-three Guar. Tr. 1071	100.00
		Seventy-four Guar. Tr. 1072	100.00
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		Seventy-six Guar. Tr. 1074	100.00
		Seventy-seven Guar. Tr. 1075	100.00
		Seventy-eight Guar. Tr. 1076	100.00
		Seventy-nine Guar. Tr. 1077	100.00
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		Ninety-four Guar. Tr. 1092	100.00
		Ninety-five Guar. Tr. 1093	100.00
		Ninety-six Guar. Tr. 1094	100.00
		Ninety-seven Guar. Tr. 1095	100.00
		Ninety-eight Guar. Tr. 1096	100.00
		Ninety-nine Guar. Tr. 1097	100.00
		One Hundred Guar. Tr. 1098	100.00
		One Hundred and One Guar. Tr. 1099	100.00
		One Hundred and Two Guar. Tr. 1100	100.00
		One Hundred and Three Guar. Tr. 1101	100.00
		One Hundred and Four Guar. Tr. 1102	100.00
		One Hundred and Five Guar. Tr. 1103	100.00
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		One Hundred and Eight Guar. Tr. 1106	100.00
		One Hundred and Nine Guar. Tr. 1107	100.00
		One Hundred and Ten Guar. Tr. 1108	100.00
		One Hundred and Eleven Guar. Tr. 1109	100.00
		One Hundred and Twelve Guar. Tr. 1110	100.00
		One Hundred and Thirteen Guar. Tr. 1111	100.00
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		One Hundred and Eighteen Guar. Tr. 1116	100.00
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		One Hundred and Thirty-two Guar. Tr. 1130	100.00
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		Two Hundred and Eight Guar. Tr. 1206	100.00
		Two Hundred and Nine Guar. Tr. 1207	100.00
		Two Hundred and Ten Guar. Tr. 1208	100.00
		Two Hundred and Eleven Guar. Tr. 1209	100.00
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		Two Hundred and Thirteen Guar. Tr. 1211	100.00
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		Two Hundred and Fifteen Guar. Tr. 1213	100.00
		Two Hundred and Sixteen Guar. Tr. 1214	100.00
		Two Hundred and Seventeen Guar. Tr. 1215	100.00
		Two Hundred and Eighteen Guar. Tr. 1216	100.00
		Two Hundred and Nineteen Guar. Tr. 1217	100.00
		Two Hundred and Twenty Guar. Tr. 1218	100.00
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		Two Hundred and Ninety-nine Guar. Tr. 1297	100.00
		Three Hundred Guar. Tr. 1298	10

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<b>G.T. Management (Asia) Ltd.</b>			<b>King &amp; Shaxson Mgrs. Jersey Ltd.</b>		
Blackburne Bk. Harcourt Bk. Hong Kong	100	7.24	1.25	1 Charles Court, St. Helier, Jersey, JE23 2JZ	
17 Fenchurch Lane, London E.C.3				100 Fenchurch Lane, London E.C.3	
100 Fenchurch Lane, London E.C.3				100 Fenchurch Lane, London E.C.3	
100 Fenchurch Lane, London E.C.3				100 Fenchurch Lane, London E.C.3	
<b>Langham Management Ltd.</b>			<b>Kleinwort Benson Ltd. Agts.</b>		
305 Piccadilly, London W.1			30 Fenchurch Lane, London E.C.3	01-42	
100 Fenchurch Lane, London E.C.3			100 Fenchurch Lane, London E.C.3	01-42	
100 Fenchurch Lane, London E.C.3			100 Fenchurch Lane, London E.C.3	01-42	
100 Fenchurch Lane, London E.C.3			100 Fenchurch Lane, London E.C.3	01-42	
<b>Oliver Smith &amp; Co. (Holland) Mgrs.</b>			<b>Lamont Investment Mgmt. Ltd.</b>		
1, Oliver Smith, 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 7					
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100 Fenchurch Lane, London E.C.3					

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A view on the role of non-executive directors

# New 'professionals' needed

BY NICHOLAS LESLIE

A BLUNT WARNING that organisations as diverse and complex as BOC International are "asking the impossible from the traditional 'one day a month' non-executive director" is given to-day by Mr. Leslie Smith, chairman of the industrial and medical gases group.

Mr. Smith bases his contention — which comes at a time when the ability of non-executive directors to play an effective role is being widely and increasingly questioned — on the premise that the minimum requirements of a Board director should be a general understanding of a business, sufficient acquaintance with senior management to assess its strengths, a grasp of the financial and financial structure of a corporation, and an awareness of social and economic trends.

He suggests that a new type of professional non-executive director — such as Mr. Dick Taverne, former MP for Lincoln, and Mr. Michael Shanks, formerly the EEC's director-general for social affairs, both recruited to the BOC Board in the past eight months — "will emerge in time."

## Realities

Mr. Smith makes his remarks in BOC's latest report and accounts (for the year ended September 30, 1975), published to-day.

His annual statement also contains a call for "a greater understanding of the realities of industrial life among those

who govern us" and in a foreword to the report and accounts, the problems of complying with statutory and other pressures on disclosure of information are outlined, with all readers of the report being offered the facility to write to Mr. Smith if they

in the report and accounts of BOC International, auditors, Cooper and Lybrand express reservations concerning the group's practice to use the "last in, first out" (LIFO) method of valuation.

This method of stock valuation is not generally accepted in the U.K. and is only significant in its application within Airco Inc., an associated company, they state.

Airco changed to this basis in 1974. The effect is to state the group trading profit in 1975 at an amount lower than that which would have been obtained from an accepted U.K. stock valuation method. Apart from the corresponding effect on the associated company, reserves there is no effect on the consolidated balance sheet. They point out that the effect cannot be quantified as Airco has published information relating thereto only up to December 31, 1974 and, since Inc. is a quoted company in the U.S., the Board of BOC may provide only such information in the group accounts as has been published.

would like "some of the complexities further unravelled."

Expanding his theme on non-executive directors, Mr. Smith maintains that, assuming the "name-lending" days are over and that all directors, whether executive or not, are now required to make positive contributions, "I believe that the

great responsibility which the non-executive director has to share is usually out of all proportion to the time he can give to it or to the resources available to him."

Further, he maintains the available evidence suggests that the responsibility of the Board is not generally understood by employees, "still less by the general public."

One result is the feeling that directors' fees are "easy money" — a situation which is not the fault of employees and where the blame lies partly in the educational system, partly in history, but mainly "with a traditional system which, however adequate in the past, now places the non-executive director in an unfair and impossible position."

Mr. Smith says that the regard with which such directors are held cannot improve until they are recognised as being more closely involved with a company's affairs, and it is from this point that he develops his argument for the new kind of professional director.

One way he sees as securing an outside view is by recruiting non-executives who are supported by an organisation of their own and whose knowledge and resources can be drawn upon.

BOCI, he adds, is also trying to solve the problem by searching for a number of non-executives who will give about 25 per cent of their time, who will be given full resources of the company's information and other services, and who will

undertake specific tasks for the company.

Referring to Mr. Taverne and Mr. Shanks' appointments in this context, Mr. Smith says it is hoped to attract others this year, but he recognises BOC will have difficulty in finding willing people with appropriate industrial experience.

Mr. Smith outlines the greater degree of discussion that takes place with employees on costs and profitability and the encouraging way in which management's willingness to discuss and confer is reciprocated with co-operation from the shop floor and office.

But he makes it clear that any move to worker directors would require such directors to be fully trained for the job.

Elaborating on his plea for a greater understanding of the industrial realities of life, Mr. Smith remarks that "it is a matter of great concern to us that so few MPs of all parties in the U.K. and other parliaments appear to have had any practical connections with manufacturing industry."

## Avalanche

It is therefore small wonder that industry has been buried beneath an avalanche of laws, rules and regulations "having little relationship to our real life industrial or commercial problems."

In an effort to improve understanding of such problems, BOC has been making a deliberate effort to meet and talk with as many politicians as possible, of all persuasions.

## 'We shall win,' says Thatcher

TORY LEADER Margaret Thatcher made two pledges to the electorate yesterday in a fierce attack on the Government, and declared that the Conservative Party would win the next general election "whenever it comes."

She promised party workers at St. Austell, Cornwall, that, when elected, her Government would repeal the Community Land Act, which was threatening "a blight on thousands of acres of good farming land," and draw the teeth of the Capital Transfer Tax and find ways of helping small businesses.

"Our future and our freedom is threatened, not safeguarded, by the overnight bureaucracy of the socialist State," said Mrs. Thatcher. Her two pledges were the down payment on the Tory plan to stop the slide to socialism.

She urged party workers to "help us remind people of this Government's record."

After six months of socialist government, Mr. Healey had claimed "inflation was coming down—8.4 per cent," he said. Yet a year later it was three times as high and the pound in your pocket was shrinking at a record rate.

The Tories, however, must not win the election "just by default, through the failures of socialism. We must, and shall, win on the merits of our Conservative philosophy."

The Tory philosophy had a message for trade unionists, because only in a free society could real trade unions exist and fully represent the interests of their members; but in particular, the Conservative approach had an appeal for "those in business who want to get the Government off their backs."

## CONSUMER CONFIDENCE

# Optimism continues to grow for coming year's buying

BY ELINOR GOODMAN, CONSUMER AFFAIRS CORRESPONDENT

THE RECOVERY in consumer confidence which emerged in January was sustained in February, according to the British Market Research Bureau's survey of financial expectations.

The appropriate index shows that more thought the present a good time to make major purchases, and this, with the latest figures, provides further evidence for expecting an improvement in the market for consumer durables in the summer.

The proportion of those interviewed who expected things to get worse exceeded those expecting an improvement by 3 per cent. This was better than in January, when the pessimists outnumbered the optimists by 5 per cent.

The recovery was even more marked among professional men, with 19 per cent more "ABC" men expecting things to get better than to deteriorate. Throughout last year the pessimists outnumbered the optimists, and it was only last month that optimists took the majority of ABC men.

As a result, the six-month moving average figures for future confidence continued their steady improvement to reach their best levels since the winter of 1972. Looked at on this longer-term basis, 11 per cent more "ABC" men are optimistic than pessimistic, while among all adults, pessimists outnumber optimists by 16 per cent, against 20 per cent in January.

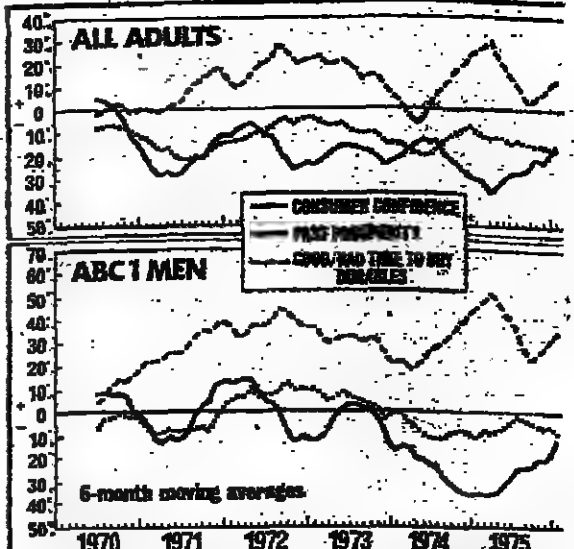
Among reasons given for optimism being brought about under control was mentioned by 17 per cent (9 per cent in January). Even so, the main reason for optimism continued to be the belief that "things cannot get worse."

Many professional men still felt that their living standards were deteriorating. While in January the proportion of ABC 1 men feeling worse off than a year ago outnumbered those feeling better off by only 3 per cent, in February those feeling worse off were in a majority of 18 per cent.

This opinion was restricted to managerial and clerical workers, for whom a 58 wage increase is relatively small, and was not felt by everybody.

Indeed, there was a small improvement in the figure for "all adults," those feeling worse off leading by 18 per cent in February (19 per cent in January).

The six-month moving average figure both for "all adults" and ABC men deteriorated slightly.



The consumer confidence line charts the percentage of respondents expecting conditions to improve in 12 months over those expecting them to worsen. Past prosperity is the percentage balance of saying that their families are better off than they were a year ago over the balance saying they were worse off. The durable line charts the percentage of those who think the present moment is a good one for consumer durables over those who think it is a bad buy.

Copyright BMRB Financial Times. Full survey BMRB.

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## LAWN TENNIS

BY JOHN BARI

# British girls keep BP cup

AFTER A WEEK of testing and intensive play, the American men and British women retained their BP Cup titles on the wooden courts of the Palace Hotel, Torquay, on Saturday.

The first three days of round robin play in this international under-21 team event revealed the overwhelming strength of Ann Jones' British girls' team. Sue Barker and Linda Mottram ranked two and four nationally, who shouldered the main responsibility, might well have beaten many Federation Cup teams. With Michelle Tyler, our No. 5, they carried too much power and experience for the girls of France and Holland in the Yellow Group. Their only lost rubber was a doubles against the French.

In the semi-finals, Miss Barker and Miss Mottram crushed the Czechs, who had finished ahead of them in the Green Group but behind the Americans. The U.S. girls, Lea Forood of Fort Lauderdale (Chris Evert's home town) and Stephanie Tollison of Phoenix—two seasoned 18-year-olds who have emerged through the system of tough collegiate rivalry in the U.S.—were equally decisive in their semi-final win against the French.

Up to this point the matches had consisted of three rubbers — two singles and a doubles — but the two-day final on Friday and Saturday was conducted on the Davis Cup formula of two crossed singles and a concluding doubles. So when, on the opening day, Britain's number two, Miss Mottram, recovered from the loss of the opening set to beat Miss Forood, the top American 6-7, 6-2, 6-3, after Miss Barker's rapid 6-3, 6-1 win against Miss Tollison, the task facing the U.S. was clearly formidable.

On Saturday the British girls won a whitewash victory that gave them a third BP Cup in as many years. Miss Mottram sealed victory with a 6-4, 6-4 win against Miss Tollison and then, following the withdrawal of Miss Forood, because of flu, Miss Barker, who looked far from fit and nervous as she stepped onto the court, strook to beat the U.S. sub-stitute, 37th-ranked Sandy Stap of Deerfield, Illinois, 6-0, 6-4.

The doubles, as so often, provided the greatest entertainment, as Miss Mottram and Miss Barker, who had finished ahead of her in the Green Group but behind the Americans, strook to beat the U.S. sub-stitute, 37th-ranked Sandy Stap of Deerfield, Illinois, 6-0, 6-4.

The U.S. men, led by Ferdi Taygan, the impressive 1974 U.S. junior champion from Framingham, power-

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## FT CLIPPER RACE

BY ALEC BEI

# Sou'westers fair for GB II

THERE CAN be few occasions when seafarers are happy to hear that they can expect gale-force winds, but the crew of Great Britain II, leading the way home in the Financial Times Clipper Race, are riding the final miles towards the Western approaches of the English Channel on a south-westerly gale that is forecast to increase to severe gale as they sail further north.

This is exactly what skipper Roy Mullender and his crew want to ensure that they beat the 34-day record from Sydney to London.

If they carry the storm into the Channel, her crew, talking to friends and relatives at home yesterday by radio telephone, think they might reach Dover late on Tuesday, almost four days ahead of the record.

Yesterday morning the yacht was 300 miles west of Cape Finisterre, and has been maintaining an average of almost exactly 250 miles per day since last Thursday. If she can maintain this, her time of arrival at the finishing line off Dover would seem to be more probable on Wednesday.

When she radioed her position yesterday she was 72 miles from Dover. Forecasts predicted south-westerly gales for Finisterre, Biscay and Sole, with severe gales up to Force 9 or 47 knots in North Finisterre.

The Australians, aboard the 33-ft. *Anaconda*, have managed to make direct contact with Britain by radio from a position 1,000 miles south of the Azores. The yacht's owner, Josko Grubic, reported that when 600 miles east of Buenos Aires they were rolled over and the crew were able to practise walking on the ceiling below decks as the yacht lay with her mast in the sea. He also reported that they had only five days of fair winds since leaving Sydney.

The French ketch, *Kriter*, now

in the middle of the South Atlantic on the latitude of Rio de Janeiro, appears to be the second into the Channel, with yacht to have completed a tech-slap on the back of Great Britain II, leading the way home in the Financial Times Clipper Race, are riding the final miles towards the Western approaches of the English Channel on a south-westerly gale that is forecast to increase to severe gale as they sail further north.

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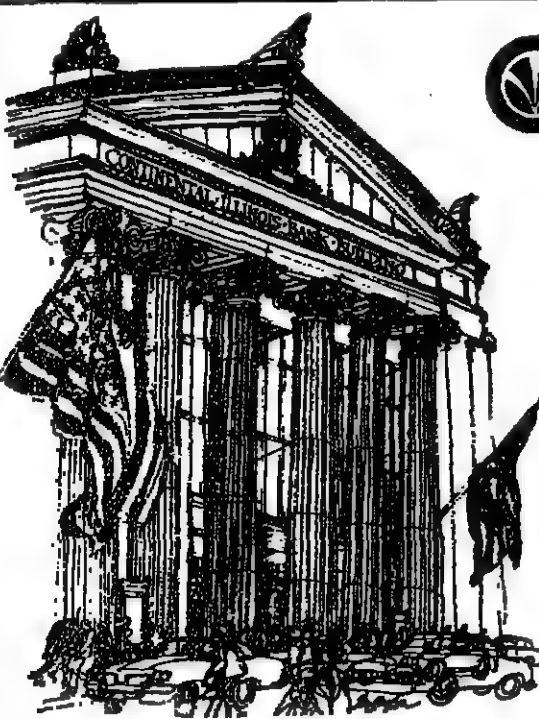
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## CONTINENTAL ILLINOIS CORPORATION AND SUBSIDIARIES

### CONTINENTAL BANK

231 SOUTH LA SALLE STREET, CHICAGO, ILLINOIS 60603

Last year was outstanding for Continental Illinois Corporation. Earnings before security transactions in 1975 were a record \$118,997,000, a 24.1 per cent increase over our 1974 earnings of \$96,906,000, representing a five-year compound growth rate of 12.5 per cent. Per-share earnings before security transactions were \$6.84, compared with \$5.53 per share a year ago.

In a year characterized by many economic difficulties, these annual earnings were achieved through consistently strong quarterly performances, including the fourth quarter, during which earnings before security transactions were \$30,110,000 or 10.8 per cent above the record-high fourth quarter of 1974.

Net charge-offs for all of 1975 amounted to \$68.9 million, and as of year end, all known loan losses had been charged off. Our reserve for loan losses is one of the strongest in the United States.

Our 1975 annual report to shareholders will be available shortly. If you would like to have a copy, please contact your nearest Continental Bank office or our Corporate Secretary in Chicago.

*Roger E. Anderson*  
Roger E. Anderson  
Chairman of the Board of Directors

*John H. Perkins*  
John H. Perkins  
President

## Consolidated Statement of Condition/DECEMBER 31

(in thousands)	1975	1974			
<b>ASSETS</b>					
CASH AND DUE FROM BANKS	\$ 1,761,488	\$ 1,905,849			
FUNDS SOLD	\$ 3,235,981	\$ 2,151,719			
<b>INVESTMENT SECURITIES:</b>					
U.S. Treasury and Federal Agency Securities	\$ 792,847	\$ 782,309			
State, County and Municipal Securities	1,269,361	765,512			
Other Securities	219,136	226,624			
<b>Total Investment Securities</b>	<b>\$ 2,281,344</b>	<b>\$ 1,774,445</b>			
<b>TRADING ACCOUNT SECURITIES</b>					
	\$ 205,925	\$ 356,048			
<b>LOANS:</b>					
Domestic	\$ 9,404,343	\$ 10,047,666			
Overseas	2,750,076	2,607,582			
<b>Total Loans</b>	<b>\$12,164,419</b>	<b>\$12,655,258</b>			
Less Valuation Reserve on Loans.	161,890	157,378			
<b>Net Loans</b>	<b>\$11,992,529</b>	<b>\$12,497,880</b>			
<b>PREMISES AND EQUIPMENT</b>					
	\$ 87,596	\$ 58,672			
<b>DIRECT EQUIPMENT LEASE FINANCING</b>					
	123,770	102,819			
<b>CUSTOMERS' LIABILITY ON ACCEPTANCES</b>					
	176,736	271,245			
<b>OTHER ASSETS</b>					
	360,264	522,070			
<b>Total Assets</b>	<b>\$20,225,633</b>	<b>\$19,640,747</b>			
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>					
<b>DEPOSITS:</b>					
Head Office—Demand	\$ 3,684,691	\$ 3,682,883			
Savings	1,355,698	1,514,954			
Other Time	4,321,405	4,574,775			
Overseas Branches and Subsidiaries	5,938,481	5,715,562			
<b>Total Deposits</b>	<b>\$15,300,275</b>	<b>\$15,468,174</b>			
<b>FEDERAL FUNDS PURCHASED AND SECURITIES SOLD UNDER AGREEMENTS TO REPURCHASE</b>					
	\$ 2,934,426	\$ 1,967,516			
NOTES DUE 1979 (6%)	100,000	100,000			
NOTES DUE 1989 (Variable Rate)	80,000	80,000			
OTHER FUNDS BORROWED	313,159	457,403			
ACCEPTANCES OUTSTANDING	177,268	272,013			
OTHER LIABILITIES	494,900	544,029			
<b>Total Liabilities</b>	<b>\$19,400,028</b>	<b>\$18,889,135</b>			
<b>SHAREHOLDERS' EQUITY</b>					
<b>PREFERRED STOCK—Without Par Value:</b>					
Authorized: 1975—10,000,000 shares					
1974—2,000,000 shares					
Series A \$0.03 Cumulative Convertible, \$0.50 Stated Value					
Issued and Outstanding: 1975—272,000 shares					
1974—372,000 shares	\$ 136	\$ 186			
<b>COMMON STOCK—\$10 Par Value:</b>					
Authorized: 1975—40,000,000 shares					
1974—20,000,000 shares					
Issued and Outstanding: 1975—17,393,715 shares					
1974—17,366,320 shares	173,937	173,663			
<b>CAPITAL SURPLUS</b>	<b>428,737</b>	<b>425,291</b>			
<b>RETAINED EARNINGS</b>	<b>227,795</b>	<b>152,472</b>			
<b>Total Shareholders' Equity</b>	<b>\$ 825,605</b>	<b>\$ 751,612</b>			
<b>Total Liabilities and Shareholders' Equity</b>	<b>\$20,225,633</b>	<b>\$19,640,747</b>			
<b>Income and Dividends per Share/(5 YEARS)</b>					
	1975	1974	1973	1972	1971
Income before Security Gains or Losses	\$6.84	\$5.53	\$4.99	\$4.54	\$4.07
Net Income	6.49	5.51	4.94	4.55	4.11
Cash Dividend Declared	2.26	2.20	1.93	1.84	1.76

## Board of Directors

Continental Illinois Corporation  
Continental Illinois National Bank and  
Trust Company of Chicago

ROGER E. ANDERSON  
Chairman of the Board of Directors

JOHN H. PERKINS  
President

JAMES F. BERÉ  
Chairman and Chief Executive Officer,  
Borg-Warner Corporation

GORDON R. COREY  
Vice Chairman,  
Commonwealth Edison Company

STEWART S. CORT  
Formerly Chairman and Chief Executive Officer,  
Bethlehem Steel Corporation

TILDEN CUMMINGS  
Formerly President

DONALD M. GRAHAM  
Mayer Brown & Platt

WILLIAM A. HEWITT  
Chairman and Chief Executive Officer,  
Deere & Company

WILLIAM B. JOHNSON  
Chairman and Chief Executive Officer,  
IC Industries, Inc.

WILLIAM G. KARNES  
Chairman of the Board and  
Chief Executive Officer,  
Beaune Foods Company

JEWELL S. LAFONTANT  
Attorney

ROBERT H. MALOTT  
Chairman, President and  
Chief Executive Officer,  
FMC Corporation

MARVIN G. MITCHELL  
Chairman and President,







## FT SHARE INFORMATION SERVICE

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# NOTICES—Continued

Name	Stock	Price	Cash	Pay	Date
Mar.	Oct.	Mar.	1747	48	100
Apr.	Nov.	Apr.	104	22	100
May.	Dec.	May.	104	22	100
Jun.	Jan.	Jun.	104	22	100
Jul.	Feb.	Jul.	104	22	100
Aug.	Mar.	Aug.	104	22	100
Sep.	Apr.	Sep.	104	22	100
Oct.	May.	Oct.	104	22	100
Nov.	Jun.	Nov.	104	22	100
Dec.	Jul.	Dec.	104	22	100
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# FINANCIAL TIMES

Monday February 23 1976

**DOWDING & MILLS**


For all  
**ELECTRIC MOTOR**  
SERVICE REWINDS

## Dublin fears IRA 'revenge' after Stagg burial furore

BY GILES MERRITT

THE IRISH Government has now become a revenge target for Provisional IRA terrorism, after the controversial handling of the funeral of IRA hunger striker Frank Stagg.

Provisional IRA supporters clashed with Irish police yesterday at a memorial service at the cemetery in Ballina, Co. Mayo, where Stagg was given a Government-organised burial on Saturday.

Violence flared several times—once when shots were fired in the air from the centre of a crowd of 5,000 demonstrators. But no one was badly hurt.

It was against this background that Mr. Merlyn Rees, Northern Ireland Secretary, conducted his talks on Sunday, approaching to security in Dublin at the weekend.

Humiliated by the Dublin authorities' seizure of Stagg's coffin to prevent a "military" burial, the Provisionals are known to be planning a damaging show of strength in Ireland.

The Belfast brigade of the Provisional IRA has issued a statement warning of revenge plans and describing the Dublin Government as "fascist".

It said: "Our debt of honour to Frank Stagg will be exacted in full from those who so horribly murdered him in life and death. We will not forget."

Irish security forces are in little doubt that the seven incendiary bombings in Dublin 10 days ago were intended to warn the Government against stopping

Stagg's funeral from being turned into a republican propaganda exercise.

With the decision, taken personally by Mr. Liam Cosgrave, the Prime Minister, to outflank the Provisional IRA, the Irish Government is aware that it may have invited an IRA onslaught in the Republic.

The surprise visit to Dublin by Mr. Rees was arranged well in advance of the Stagg burial furore, according to his Stormont Castle office.

But it is known that his talks with Mr. Patrick Cosgrove, Ireland's Justice Minister, centred on security tactics that the Republic and the U.K. will adopt in the wake of the Stagg affair.

Border security is understood to have figured high on the agenda.

With the likelihood that the Provisional IRA will turn its attention against Dublin, the usual positions reversed, with Mr. Rees pressed for assurances that Provisional "active service units" will be deterred from operating south of the border.

Dublin and Whitehall believe that Stagg's death is to be used as the pretext for an IRA blitz. But they believe that the real cause of the forthcoming campaign remains the failure of Ulster's constitutional convention.

Mr. Oliver Napier, the party leader, will ask the chairman not

to prolong the agony and to wind up the convention this week. The other parties are expected to agree in later meetings with the chairman.

The 78 members will reply to Mr. Rees through the chairman by the beginning of next week, informing him officially that the four-week recall has failed to break the deadlock.

Mr. Napier said that there was no real desire for compromise between the major convention groups—the United Ulster Unionist Coalition and the mainly Roman Catholic Social Democratic and Labour Party.

The Alliance Party had proposed a three-tier administration for Ulster, including a Cabinet drawn from the majority party and a power-sharing Council of State to look after security and human rights.

The S.D.L.P. which is demanding a 20th century constitution, saw the proposals from the outset and the Unionist Coalition dismissed the plan after a week of talks with Alliance.

The discussions appeared to increase the bitterness between the major blocs.

The S.D.L.P. accused the Loyalist politicians of taking part simply to improve their public image and portray themselves as reasonable.

The Vanguard Unionist Party, led by Mr. William Craig warned at the weekend that in the coming period of direct rule a war which would lead to a provisional Loyalist Government

There are also grounds for believing that the IRA is seriously split between militant and moderate factions.

The attempted bombing of Oxford Circus underground with a 20 lb device a week ago is now seen as a move by a Provisional splinter group — the "Irish Volunteer Force" — to wreck whatever negotiations Mr. Rees's Northern Ireland Office advisers have been holding with the Provisional's moderate leadership.

Our Belfast Correspondent writes: The most moderate and flexible of Ulster's political groupings, the Alliance Party, is expected to tell the chairman of the constitutional convention today that all hopes of agreement have now faded.

Mr. Oliver Napier, the party leader, will ask the chairman not

## Only 500 requests for credit licences

BY MICHAEL BLANDEN

A TOTAL of about 500 applications have been received for licences under the new Consumer Credit Act since the start of this month.

This represents only a very small proportion of the total of about 100,000 licences which the Office of Fair Trading expects to issue to companies and individuals involved in consumer credit. At present, the OFT is concerned only with the first of three stages in the licensing process, covering credit reference agency business, debt collecting, debt adjusting and debt counselling.

The first date for applications for licences in these categories was February 2, and the period for applying lasts until the end of May. On the timetable proposed last month, organisations in these categories would have to acquire licences before August 3 in order to continue operating in consumer credit.

Further stages in the licensing process will extend the coverage of the new legislation. The main lending organisations—including banks and finance companies—are expected to apply for licences by August 3 and January 31 next year under the consumer credit and consumer hire headings. These will be followed by the final stage, running from April 1, 1977 to September 30, covering credit brokers.

Even in the current first stage, it is thought that as many as 15,000 to 25,000 licence applications may have to be considered.

Director General of Fair Trading, Mr. John Wetherby, has said that the Confederation of British Industry is required to satisfy himself that they are fit to be involved in consumer credit business.

The categories now being covered will extend quite widely. For example, many practising accountants are likely to be covered by the debt counselling licence requirements. And a number of organisations which will need licences in several categories will be applying during the first stage.

The OFT is expecting that there will be a bigger rush of applications as the end of the current period for applications approaches.

One problem already beginning to emerge is the very wide coverage which some interpretations could give to the licensing requirements. An example is provided by normal trade credit which is payable in principle is excluded under provisions exempting arrangements under which payment is made in three instalments or less. However, it is argued that these arrangements could fall within the licensing provisions if in some circumstances a trader agrees to extend credit arrangements further to help a customer.

Insurance, Page 21

**Weather**

**U.K. TO-DAY**  
RAIN or drizzle in most places. London, E. and S.E. England, E. and A. Andia

Cloudy, rain or drizzle. Wind S. fresh. Max. 50 (48F). S.W. N.W. E. and Cent. England, Midlands, Channel Is., Wales, Lakes, Borders, I. of Man, S.W. Scotland, Glasgow, Argyll, N. Ireland

Cloudy, rain or drizzle. Wind S. to S.W. fresh or strong. Max. 50 (48F). Edinburgh, Dundee, Aberdeen, Cent. Highlands, Moray Firth, N.E. and N.W. Scotland, Orkney, Shetland

Bright intervals, rain later. Wind S. fresh or strong. Max. 50 (48F). Outlook: Dry in S. rain in N. Nottingham, London 17.83, Manchester 18.00, Glasgow 18.00, Belfast 18.16.

**BUSINESS CENTRES**

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